

FINANCIAL FACT BOOK 2022

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(参考)2022年3月期(実績)および2023年3月期(予想)における 収益認識基準に関する会計基準を適用したことによる影響額	(Reference) Amount of Impact of Applying "Accounting Standard for Revenue Recognition" in FY2021(Actual) and FY2022(Forecast) NHK Spring Co.,Ltd. 2022.5.27	17

※注記

業績見直しには、現時点で入手可能な情報と当社の今後の計画等の将来予測が含まれています。

国内外の経済事情、為替レート等不確実な要因の状況変化によって、実際の業績が見通しと大きく異なる可能性があることをご承知おきください。

※Notes

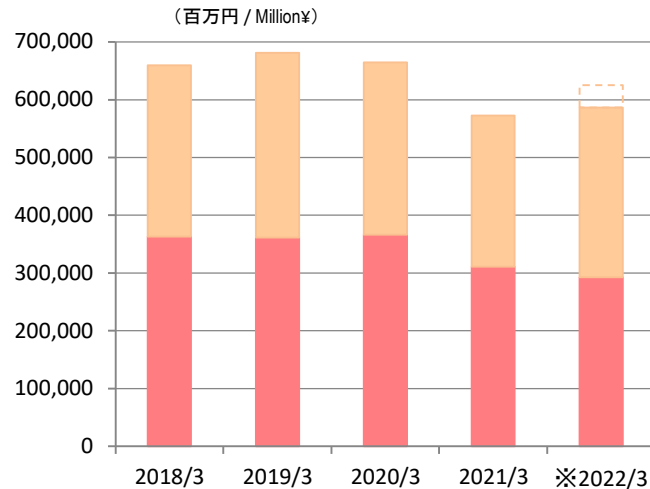
These earnings forecasts include information that is currently available at the time and predictions of our company's future plans.

Please be aware that actual results may differ greatly from these forecasts because of changes in uncertain factors such as international and domestic economic condition and exchange rates.

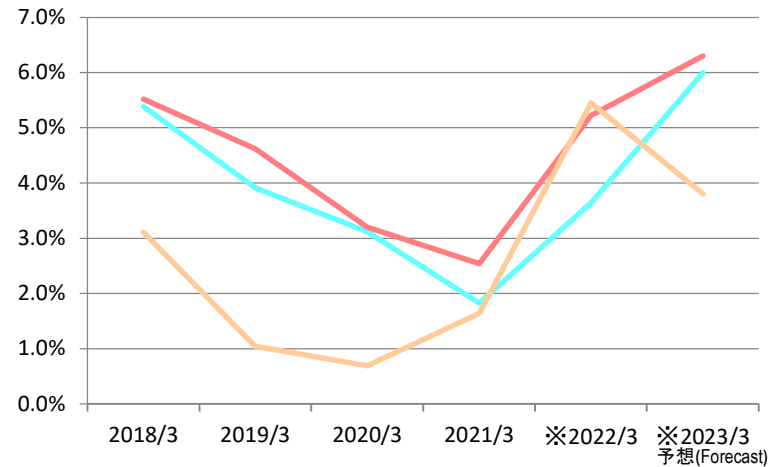
経営成績/Operating Results

百万円 / Million¥		2018/3	2019/3	2020/3	2021/3	※2022/3	※2023/3
売上高	Net Sales	659,730	681,006	664,499	572,639	586,903	635,000
前年比	Year-over-Year	5.2%	3.2%	-2.4%	-13.8%	—	8.2%
国内売上高	Domestic Sales	363,347	361,257	366,503	310,805	292,761	—
前年比	Year-over-Year	5.7%	-0.6%	1.5%	-15.2%	—	—
海外売上高	Overseas Sales	296,382	319,749	297,996	261,833	294,142	—
前年比	Year-over-Year	4.6%	7.9%	-6.8%	-12.1%	—	—
売上高営業利益率	Operating Margin	5.4%	3.9%	3.1%	1.8%	3.6%	6.0%
売上高経常利益率	Ordinary Margin	5.5%	4.6%	3.2%	2.5%	5.2%	6.3%
売上高当期純利益率	Return on Sales	3.1%	1.0%	0.7%	1.6%	5.5%	3.8%

■ 国内売上高/Domestic Sales ■ 海外売上高/Overseas Sales



— 売上高営業利益率/Operating Margin
— 売上高経常利益率/Ordinary Margin
— 売上高当期純利益率/Return on Sales



※収益認識に関する会計基準(改正企業会計基準第29号)の適用により、従来は売上高として計上していた顧客からの有償支給額を2022年3月期より売上原価と相殺表示しております。

影響額の詳細は、「(参考)2022年3月期(実績)および2023年3月期(予想)における収益認識基準に関する会計基準を適用したことによる影響額」をご覧ください。

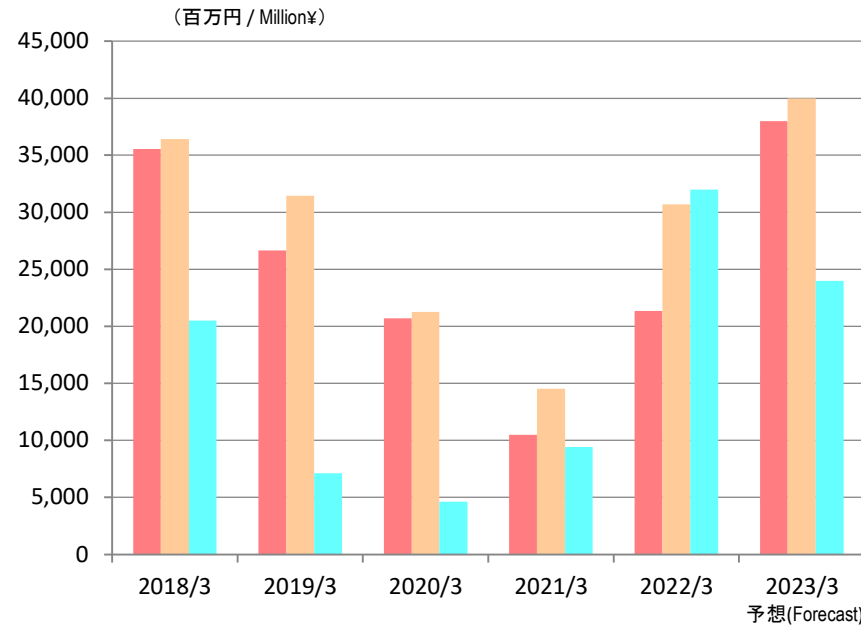
※By application of new "Accounting Standard for Revenue Recognition (ASBJ Statement No. 29)", purchase amount of customer supplied parts are offset by "Net Sales" amount from fiscal year ending March-2022.

For details on the amount of impact, please refer to "(Reference)Amount of Impact by applying "Accounting Standard for Revenue Recognition" in FY2021(Actual) and FY2022(Forecast)".

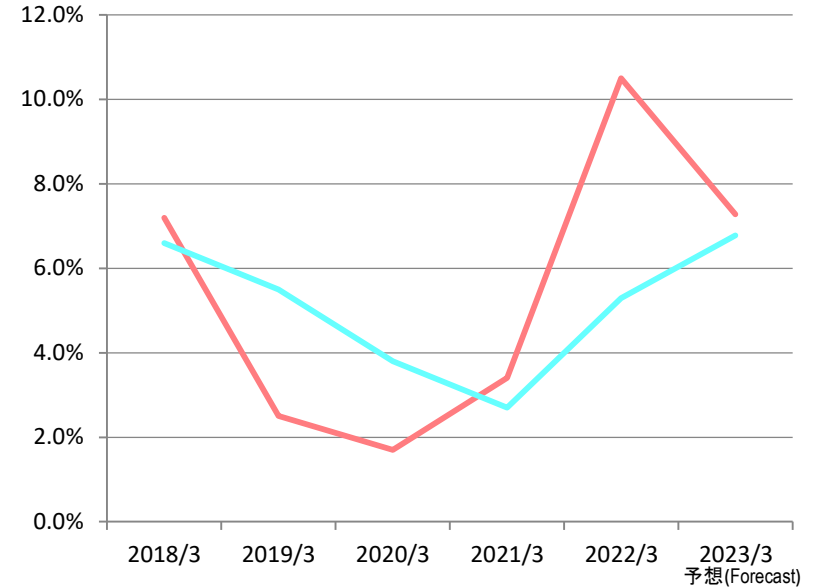
経営成績/Operating Results

百万円 / Million¥		2018/3	2019/3	2020/3	2021/3	2022/3	予想(Forecast) 2023/3
営業利益	Operating Income	35,541	26,650	20,715	10,463	21,359	38,000
前年比	Year-over-Year	-12.5%	-25.0%	-22.3%	-49.5%	104.1%	77.9%
経常利益	Ordinary Income	36,421	31,457	21,266	14,533	30,674	40,000
前年比	Year-over-Year	-12.5%	-13.6%	-32.4%	-31.7%	111.1%	30.4%
親会社株主に帰属する当期純利益	Profit Attributable to Owners of Parent	20,495	7,104	4,612	9,396	31,998	24,000
前年比	Year-over-Year	-18.3%	-65.3%	-35.1%	103.7%	240.5%	-25.0%
自己資本利益率	ROE	7.2%	2.5%	1.7%	3.4%	10.5%	7.3%
総資産経常利益率	ROA	6.6%	5.5%	3.8%	2.7%	5.3%	6.8%

- 営業利益/Operating Income
- 経常利益/Ordinary Income
- 親会社株主に帰属する当期純利益/Profit Attributable to Owners of Parent

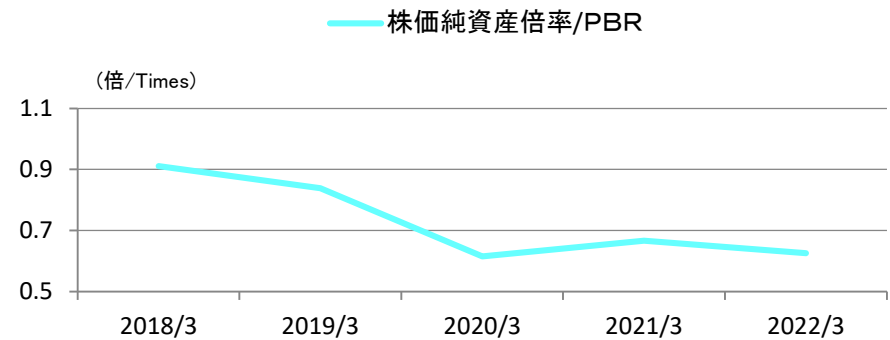
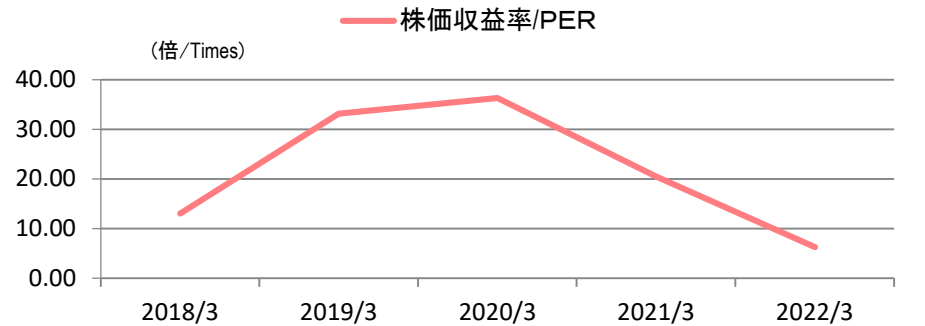
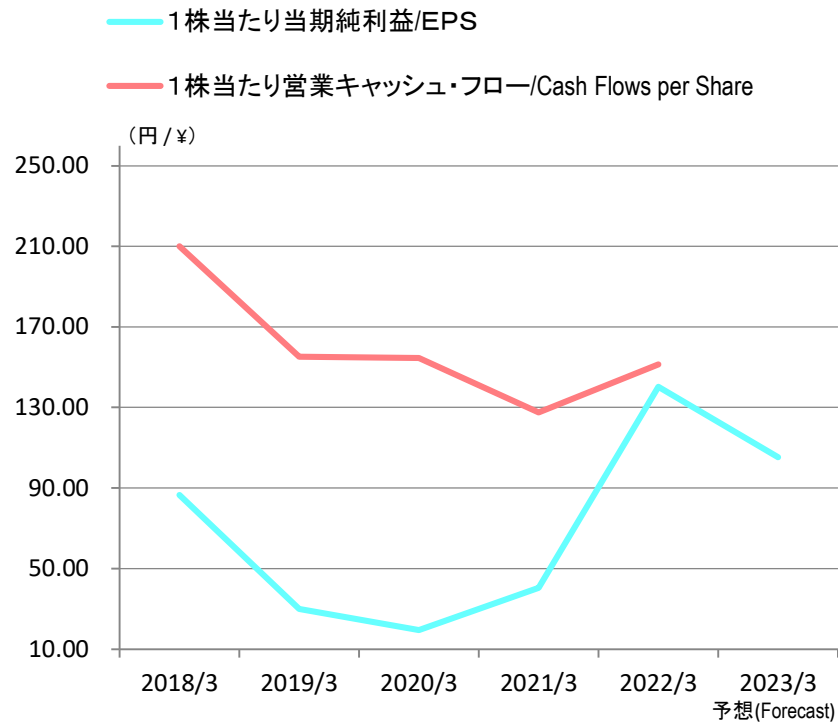


- 自己資本利益率/ROE
- 総資産経常利益率/ROA



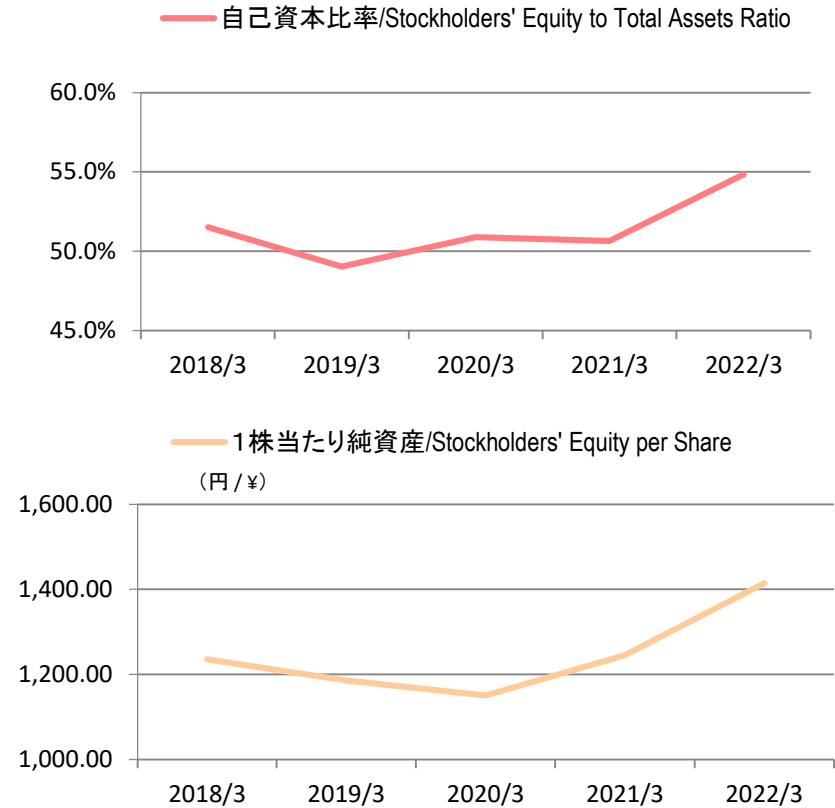
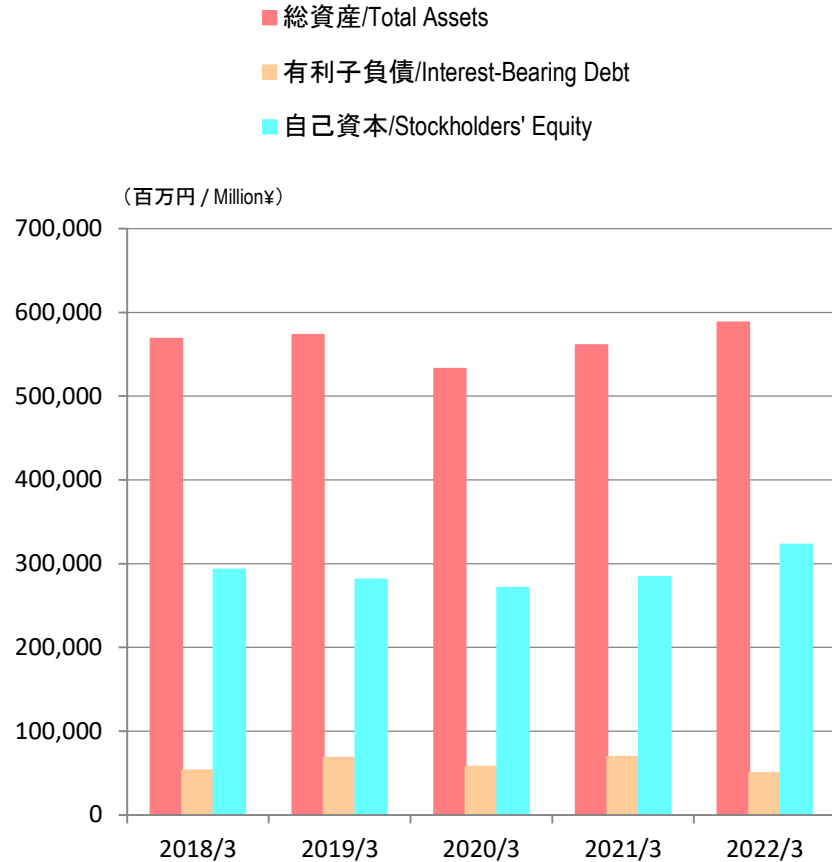
経営成績/Operating Results

		予想(Forecast)					
円/¥		2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
1株当たり当期純利益	EPS	86.45	29.97	19.46	40.45	140.33	105.25
1株当たり営業キャッシュ・フロー	Cash Flows per Share	210.09	155.19	154.55	127.57	151.33	—
期末日株価	Closing Share Price at Fiscal Year End	1,125	994	708	830	885	—
株価収益率(倍)	PER(Times)	13.01	33.17	36.38	20.52	6.31	—
株価営業キャッシュ・フロー倍率(倍)	Price Operating Cash Flows Ratio(Times)	5.4	6.4	4.6	6.5	5.8	—
株価純資産倍率(倍)	PBR(Times)	0.9	0.8	0.6	0.7	0.6	—



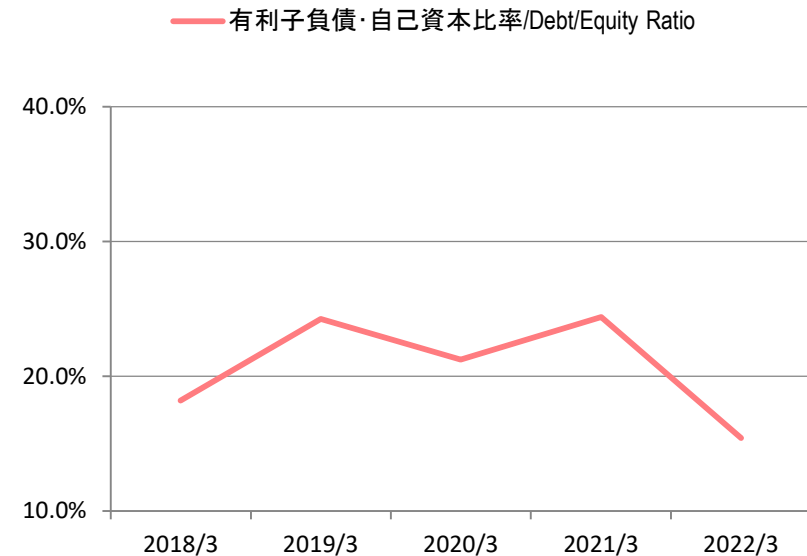
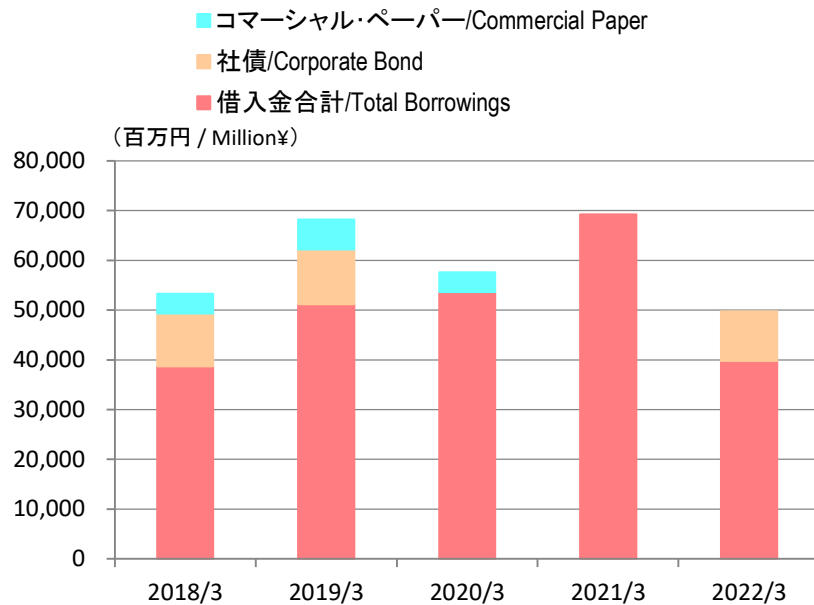
財政状態/Financial Condition

百万円 / Million¥		2018/3	2019/3	2020/3	2021/3	2022/3
総資産	Total Assets	568,380	573,198	532,615	560,769	588,091
有利子負債	Interest-Bearing Debt	53,283	68,215	57,591	69,264	49,782
自己資本	Stockholders' Equity	292,836	281,134	270,988	283,993	322,614
自己資本比率	Stockholders' Equity to Total Assets Ratio	51.5%	49.0%	50.9%	50.6%	54.9%
1株当たり純資産(円)	Stockholders' Equity per Share(¥)	1,235.12	1,185.77	1,151.04	1,245.48	1,414.87



財政状態/Financial Condition

百万円 / Million¥		2018/3	2019/3	2020/3	2021/3	2022/3
短期借入金	Short-Term Debt	4,773	3,315	3,419	26,036	13,571
長期借入金	Long-Term Debt	33,886	47,800	50,172	43,228	26,211
(うち一年以内返済)	(Due Within One Year)	(8,547)	(15,103)	(16,943)	(17,017)	(15,101)
借入金合計	Total Borrowings	38,659	51,116	53,591	69,264	39,782
社債	Corporate Bond	10,624	11,099	(—)	(—)	10,000
(うち一年以内償還)	(Due Within One Year)	(—)	(11,099)	(—)	(—)	(—)
コマーシャル・ペーパー	Commercial Paper	4,000	6,000	4,000	(—)	(—)
有利子負債合計	Total Interest-Bearing Debt	53,283	68,215	57,591	69,264	49,782
有利子負債・自己資本比率 (D/Eレシオ)	Debt/Equity Ratio	18.2%	24.3%	21.3%	24.4%	15.4%
純有利子負債合計	Net Interest-Bearing Debt	-41,968	-30,358	-17,001	-10,066	-42,348



※グラフの合計額が有利子負債合計額となっております。

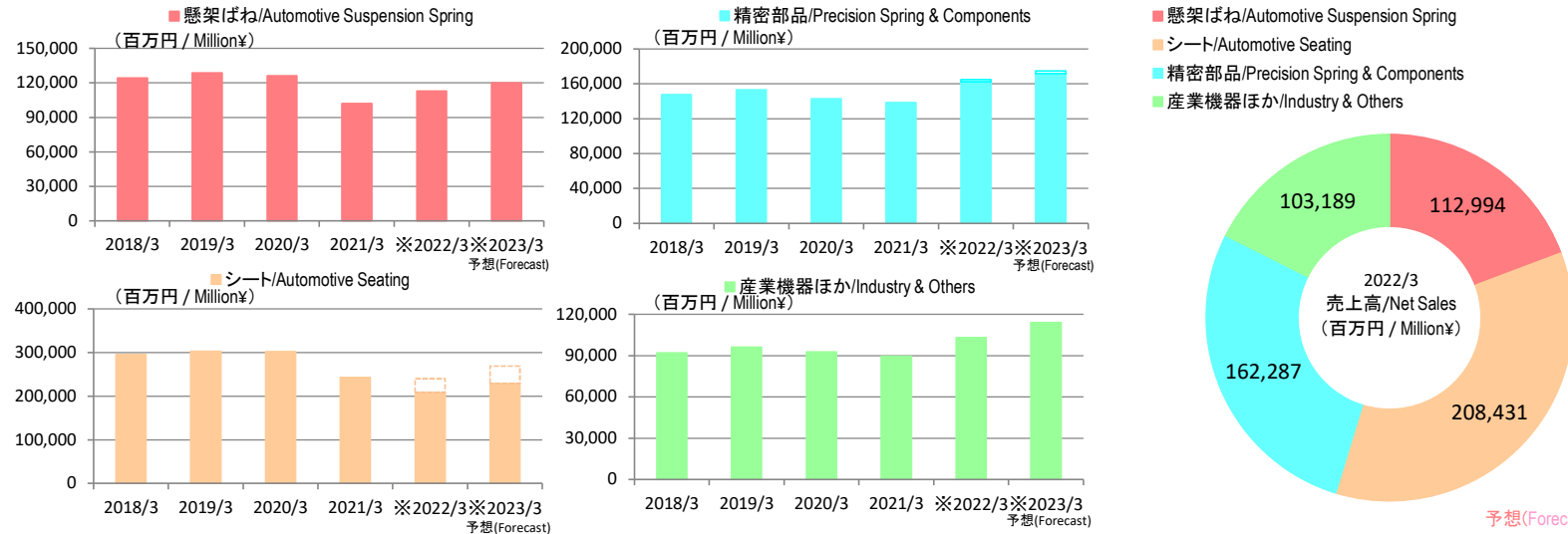
※The sum of the graph is Total Interest-Bearing Debt.

※短期借入金及び長期借入金は、内部取引消去後の純額を表示しております。

※The figures of Short-Term Debt and Long-Term Debt show their net amount after elimination.

セグメント情報(事業別)/Segment Information by Business Group

			予想(Forecast)					
百万円 / Million¥			2018/3	2019/3	2020/3	2021/3	※2022/3	※2023/3
売上高:	懸架ばね事業	Automotive Suspension Spring Unit	124,267	128,880	126,332	102,071	112,994	120,000
Net Sales	シート事業	Automotive Seating Unit	295,710	303,242	302,573	242,514	208,431	229,000
	精密部品事業	Precision Spring & Components Unit	147,874	152,958	142,982	138,529	162,287	172,000
	産業機器ほか事業	Industry & Others	91,878	95,925	92,611	89,523	103,189	114,000
	連結	Consolidated	659,730	681,006	664,499	572,639	586,903	635,000

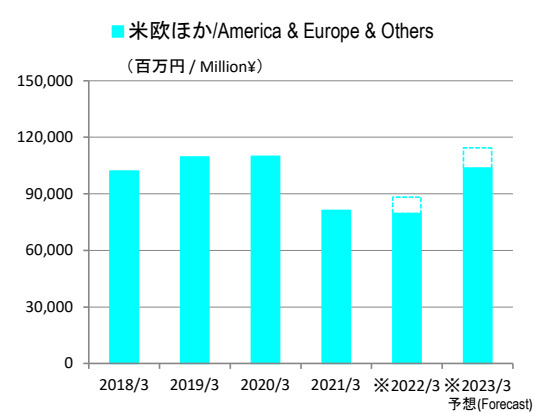
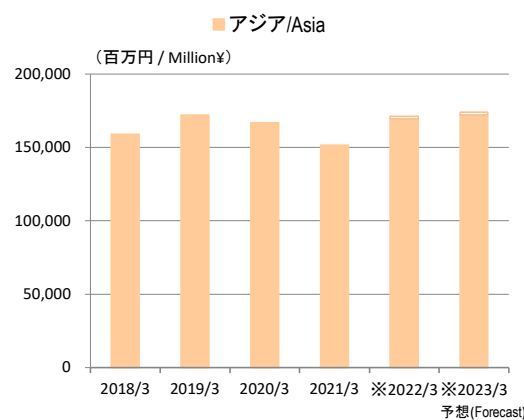
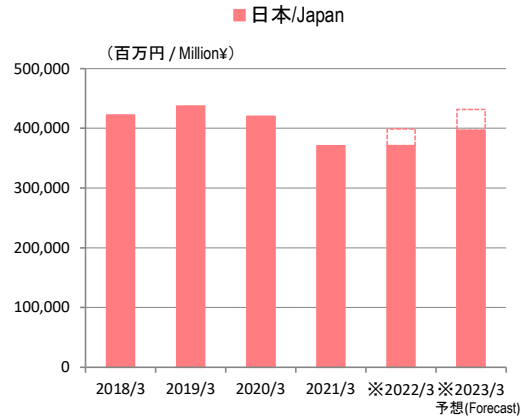


			予想(Forecast)					
百万円 / Million¥			2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
セグメント利益:	懸架ばね事業	Automotive Suspension Spring Unit	9,627	6,193	2,708	-4,687	-4,360	1,000
(営業利益)	シート事業	Automotive Seating Unit	9,457	4,435	6,960	1,972	-2,853	5,700
Segment Profit	精密部品事業	Precision Spring & Components Unit	10,855	9,791	6,243	6,833	17,810	18,800
(Operating Income)	産業機器ほか事業	Industry & Others	5,600	6,229	4,802	6,344	10,763	12,500
	連結	Consolidated	35,541	26,650	20,715	10,463	21,359	38,000
セグメント資産:	懸架ばね事業	Automotive Suspension Spring Unit	106,836	108,428	98,976	119,741	116,951	—
Segments Assets	シート事業	Automotive Seating Unit	139,856	125,427	109,669	121,747	114,879	—
	精密部品事業	Precision Spring & Components Unit	121,484	121,173	119,408	131,830	141,429	—
	産業機器ほか事業	Industry & Others	84,695	87,129	82,943	85,038	93,487	—
	調整額	Adjustment	115,507	131,040	121,617	102,411	121,343	—
	連結	Consolidated	568,380	573,198	532,615	560,769	588,091	—

※影響額の詳細は、「(参考) 2022年3月期(実績) および2023年3月期(予想)における収益認識基準に関する会計基準を適用したことによる影響額」をご覧ください。
 ※ For details on the amount of impact, please refer to "(Reference) Amount of Impact by applying "Accounting Standard for Revenue Recognition" in FY2021(Actual) and FY2022(Forecast)".

セグメント情報(所在地別)/Segment Information by Location

売上高/Net Sales			予想(Forecast)					
百万円 / Million¥			2018/3	2019/3	2020/3	2021/3	※2022/3	※2023/3
日本:	対外部顧客	For Customers	402,342	403,265	391,390	343,115	341,391	363,000
Japan	セグメント間	Intersegment	19,518	33,696	28,398	27,965	29,511	33,894
	計	Total	421,860	436,962	419,789	371,081	370,902	396,894
アジア:	対外部顧客	For Customers	156,136	168,992	163,951	148,956	166,504	169,000
Asia	セグメント間	Intersegment	2,754	3,057	2,760	2,593	2,743	3,166
	計	Total	158,890	172,050	166,711	151,550	169,247	172,166
米欧ほか:	対外部顧客	For Customers	101,252	108,748	109,158	80,567	79,007	103,000
America & Europe & Others	セグメント間	Intersegment	845	835	707	581	561	606
	計	Total	102,097	109,583	109,865	81,148	79,568	103,606
	消去	Intersegment Sales	-23,117	-37,590	-31,866	-31,140	-32,815	-37,667
	連結	Consolidated	659,730	681,006	664,499	572,639	586,903	635,000



営業利益/Operating Income

百万円 / Million¥			予想(Forecast)					
			2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
日本	Japan		24,752	19,562	15,816	10,021	20,193	26,200
アジア	Asia		12,429	11,362	9,048	6,421	10,201	13,000
米欧ほか:	America & Europe & Others		-1,640	-4,274	-4,148	-5,979	-9,035	-1,200
連結	Consolidated		35,541	26,650	20,715	10,463	21,359	38,000

資産/Assets

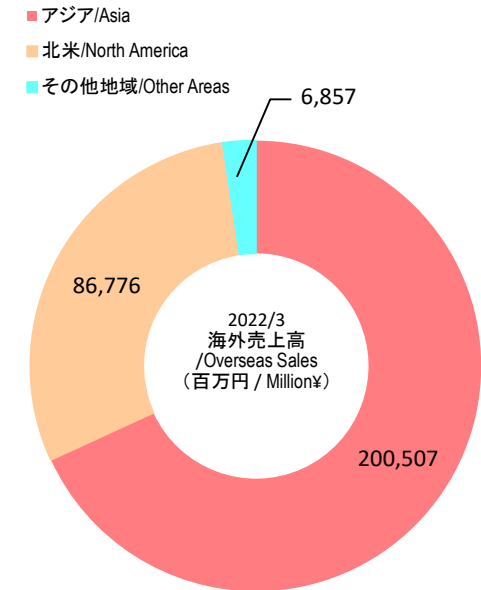
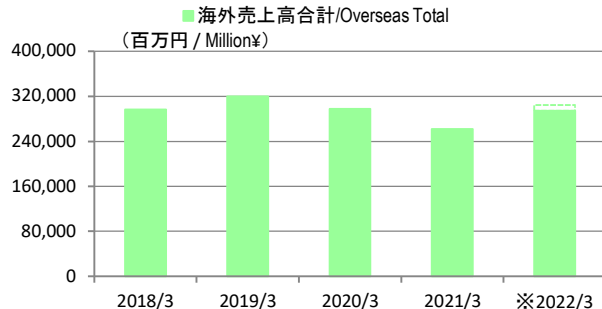
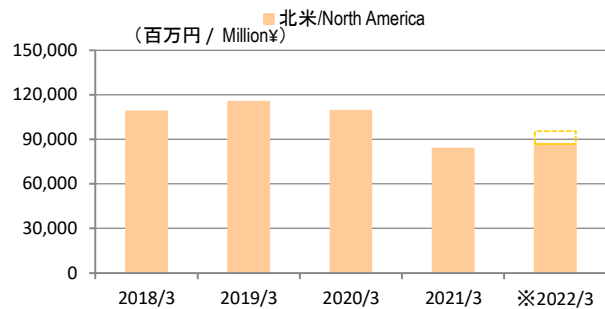
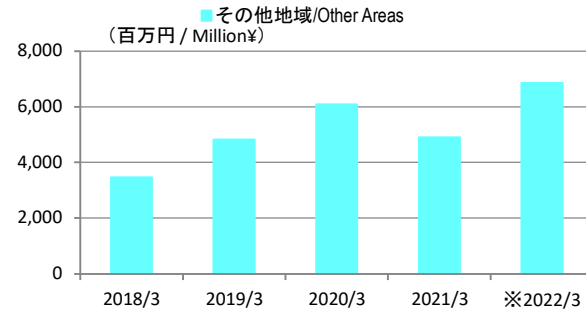
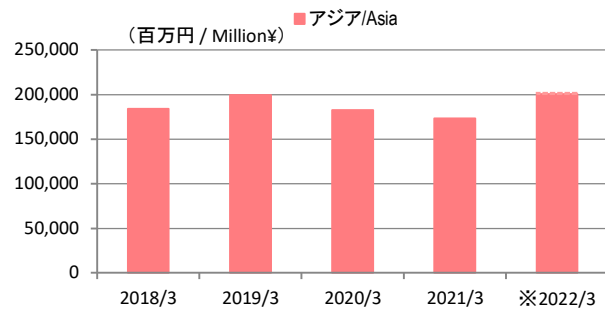
百万円 / Million¥			予想(Forecast)					
			2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
日本	Japan		439,099	453,512	403,350	432,220	463,270	—
アジア	Asia		134,916	134,826	142,558	144,593	148,243	—
米欧ほか:	America & Europe & Others		56,090	67,076	67,986	66,606	68,146	—
全社又は消去	Whole company or Eliminations		-61,726	-82,217	-81,279	-82,650	-91,569	—
連結	Consolidated		568,380	573,198	532,615	560,769	588,091	—

※影響額の詳細は、「(参考)2022年3月期(実績)および2023年3月期(予想)における収益認識基準に関する会計基準を適用したことによる影響額」をご覧ください。

※ For details on the amount of impact, please refer to "(Reference)Amount of Impact by applying "Accounting Standard for Revenue Recognition" in FY2021(Actual) and FY2022(Forecast)".

仕向先別売上高/Overseas Sales by Region

百万円 / Million¥			2018/3	2019/3	2020/3	2021/3	※2022/3
アジア Asia	売上高	Net Sales	184,119	199,572	182,688	173,061	200,507
	構成比	Composition	27.9%	29.3%	27.5%	30.2%	34.2%
	前年比	Year-over-Year	9.7%	8.4%	-8.5%	-5.3%	—
北米 North America	売上高	Net Sales	108,800	115,350	109,224	83,870	86,776
	構成比	Composition	16.5%	16.9%	16.4%	14.6%	14.8%
	前年比	Year-over-Year	-2.9%	6.0%	-5.3%	-23.2%	—
その他地域 Other Areas	売上高	Net Sales	3,463	4,827	6,083	4,901	6,857
	構成比	Composition	0.5%	0.7%	0.9%	0.9%	1.2%
	前年比	Year-over-Year	0.5%	39.4%	26.0%	-19.4%	—
海外売上高合計		Overseas Total	296,382	319,749	297,996	261,833	294,142
海外売上高比率		Overseas Ratio	44.9%	47.0%	44.8%	45.7%	50.1%



※上記は監査対象外の数字です。

※The above is exempt from audit.

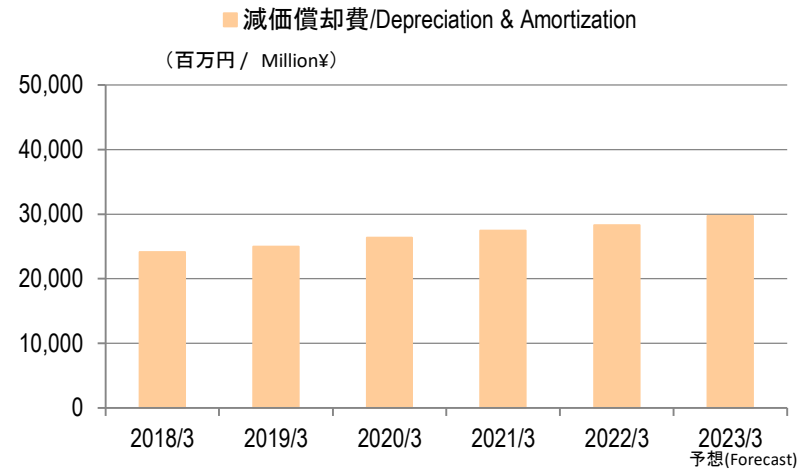
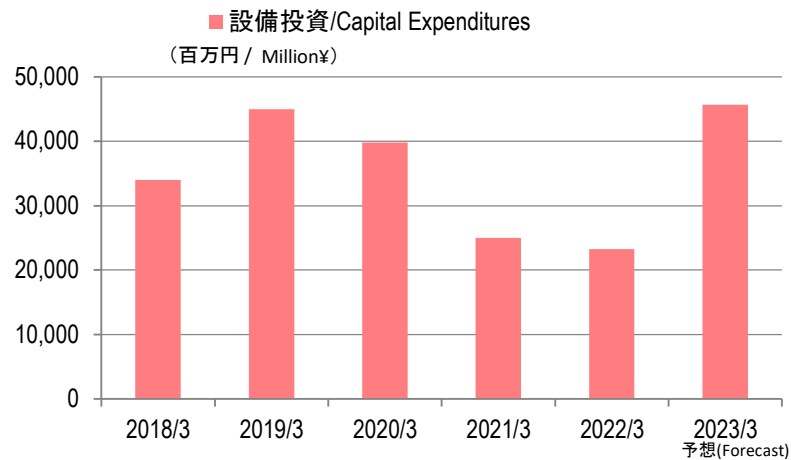
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設備投資、減価償却費/Capital Expenditures, Depreciation & Amortization

予想(Forecast)

百万円 / Million¥		2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
設備投資	Capital Expenditures	34,010	44,975	39,850	24,981	23,253	45,678
前年比	Year-over-Year	32.7%	32.2%	-11.4%	-37.3%	-6.9%	96.4%
減価償却費	Depreciation & Amortization	24,141	25,001	26,408	27,498	28,300	29,764
前年比	Year-over-Year	4.3%	3.6%	5.6%	4.1%	2.9%	5.2%



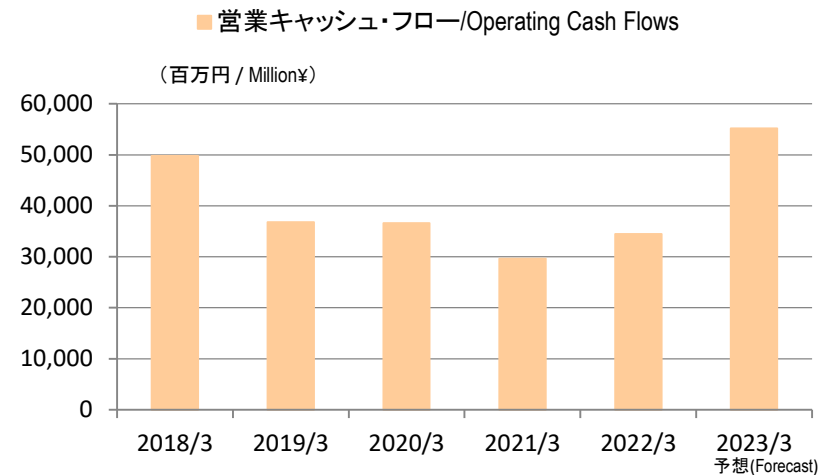
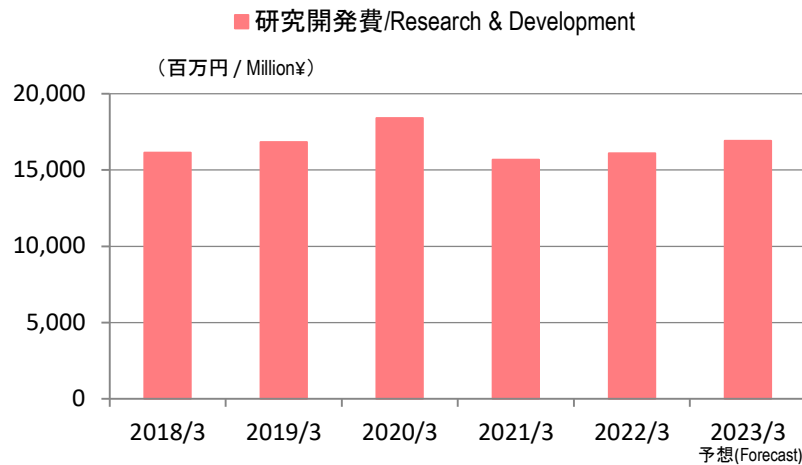
事業セグメント別設備投資・減価償却費内訳/Capital Expenditure, Depreciation & Amortization by Business Group

予想(Forecast)

百万円 / Million¥		2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
懸架ばね事業	設備投資	7,490	12,547	15,156	4,958	3,054	8,344
Automotive Suspension Spring	減価償却費	6,003	5,402	6,214	5,949	6,614	6,977
シート事業	設備投資	7,081	6,544	5,570	6,270	5,031	7,472
Automotive Seating	減価償却費	5,358	6,044	5,402	5,133	4,839	5,139
精密部品事業	設備投資	12,801	14,841	14,462	10,510	11,375	21,290
Precision Spring & Components	減価償却費	8,976	9,302	9,897	10,970	11,430	11,907
産業機器ほか事業	設備投資	5,018	8,816	2,952	2,470	3,049	6,948
Industry & Others	減価償却費	2,470	2,655	3,122	3,755	3,675	3,918
全社共有	設備投資	1,617	2,225	1,708	770	742	1,621
Company-wide sharing	減価償却費	1,331	1,596	1,771	1,688	1,741	1,821

研究開発費、営業キャッシュ・フロー/Research & Development, Operating Cash Flows

百万円 / Million¥		2018/3	2019/3	2020/3	2021/3	2022/3	予想(Forecast) 2023/3
研究開発費	Research & Development	16,119	16,822	18,407	15,664	16,077	16,898
売上高比率	R&D per Sales Ratio	2.4%	2.5%	2.8%	2.7%	2.7%	2.7%
営業キャッシュ・フロー	Operating Cash Flows	49,811	36,794	36,621	29,636	34,505	55,182
前年比	Year-over-Year	-10.5%	-26.1%	-0.5%	-19.1%	16.4%	59.9%



連結対象会社数/The Number of Consolidated Subsidiaries

連結子会社 / Consolidated Subsidiaries		2018/3	2019/3	2020/3	2021/3	2022/3
国内	Domestic	18	18	19	19	19
海外	Overseas	19	20	20	20	19
計	Total	37	38	39	39	38

持分法適用会社 / Affiliated Companies		2018/3	2019/3	2020/3	2021/3	2022/3
国内	Domestic	4	4	4	4	4
海外	Overseas	5	5	5	5	5
計	Total	9	9	9	9	9

連結貸借対照表/Consolidated Balance Sheets

百万円/ Million ¥

資産の部	Assets	2018/3	2019/3	2020/3	2021/3	2022/3
資産の部	Assets					
流動資産	Current Assets					
現金及び預金	Cash and Bank Deposits	95,251	98,573	74,593	79,331	92,130
受取手形、売掛金及び契約資産	Notes Accounts Receivable, Trade and Contract Assets	146,781	139,689	134,315	140,633	138,124
棚卸資産	Inventories	48,589	54,691	54,785	54,818	73,872
その他	Other Current Assets	24,427	25,417	20,865	19,970	21,277
貸倒引当金	Allowance for Doubtful Receivables	-88	-117	-136	-193	-126
流動資産合計	Total Current Assets	314,962	318,254	284,423	294,560	325,279
固定資産	Noncurrent Assets					
有形固定資産	Property, Plant and Equipment, Net					
建物及び構築物	Buildings and Structures	51,364	52,952	56,483	53,907	54,028
機械装置及び運搬具	Machinery and Equipment	53,483	53,502	61,146	67,466	61,286
土地	Land	30,515	31,006	31,149	29,444	30,483
リース資産	Lease Assets	617	658	674	586	518
建設仮勘定	Construction in Progress	12,071	25,088	19,943	13,997	10,275
その他	Others	7,456	9,630	10,906	10,263	9,624
有形固定資産合計	Total Property, Plant and Equipment, Net	155,508	172,839	180,302	175,667	166,217
無形固定資産	Goodwill and Intangible Assets					
のれん	Goodwill	0	0	—	—	—
その他	Others	3,089	2,902	3,187	3,032	3,034
無形固定資産合計	Total Goodwill and Intangible Assets	3,089	2,902	3,187	3,032	3,034
投資その他の資産	Investments, Long-Term Receivables and Other Assets					
投資有価証券	Investment Securities	64,678	55,214	42,853	55,756	58,703
長期貸付金	Long-term loans receivable	8,719	3,995	2,760	2,938	1,670
繰延税金資産	Deferred tax assets	7,739	8,161	9,081	9,952	10,050
退職給付に係る資産	Net defined benefit asset	4,619	4,669	1,941	10,195	13,199
その他	Other Investments	9,935	7,936	9,117	9,787	10,839
貸倒引当金	Allowance for Doubtful Receivables	-873	-775	-1,052	-1,121	-904
投資その他の資産合計	Total Investments, Long-Term Receivables and Other Assets	94,819	79,201	64,701	87,508	93,559
固定資産合計	Total Noncurrent Assets	253,418	254,944	248,192	266,208	262,811
資産合計	Total Assets	568,380	573,198	532,615	560,769	588,091

連結貸借対照表/Consolidated Balance Sheets

百万円 / Million ¥

負債及び純資産の部	Liabilities and Net Assets	2018/3	2019/3	2020/3	2021/3	2022/3
負債の部	Liabilities					
流動負債	Current Liabilities					
支払手形及び買掛金	Notes and Accounts Payable	87,507	84,003	78,999	80,555	80,027
電子記録債務	Electronically Recorded Obligations	43,637	43,301	37,880	33,114	31,162
短期借入金	Short-term loans payable	13,320	18,418	20,363	43,053	28,672
未払法人税等	Income taxes payable	6,074	2,933	3,038	3,702	12,652
役員賞与引当金	Allowance for Directors' Bonuses	268	269	236	244	247
設備支払手形	Equipment Notes Payable	3,714	7,308	3,380	2,557	2,281
1年内償還予定の 転換社債型新株予約権付社債	Current portion of convertible bond-type bonds with subscription rights to shares	—	11,099	—	—	—
その他	Others	37,515	43,899	35,000	31,446	32,281
流動負債合計	Total Current Liabilities	192,038	211,234	178,899	194,675	187,325
固定負債	Long-Term Liabilities					
社債	Corporate Bond	—	—	—	—	10,000
転換社債型新株予約権付社債	Convertible Bond-type Bonds with Subscription Rights to Shares	10,624	—	—	—	—
長期借入金	Long-term loans payable	25,338	32,697	33,228	26,211	11,110
リース債務	Lease Obligations	563	537	547	467	721
繰延税金負債	Deferred tax liabilities	9,414	7,356	3,811	9,837	12,712
退職給付に係る負債	Net Defined Benefit Liability	15,859	19,394	23,190	23,331	22,262
役員退職慰勞引当金	Provision for Directors' Retirement Benefits	507	586	615	630	614
執行役員退職慰勞引当金	Provision for Officers' Retirement Benefits	810	779	875	791	843
持分法適用に伴う負債	Liabilities from Application of Equity Method	307	—	—	—	—
その他	Others	5,266	4,550	4,893	4,848	3,654
固定負債合計	Total Long-Term Liabilities	68,692	65,902	67,162	66,118	61,919
負債合計	Total Liabilities	260,731	277,137	246,061	260,793	249,244
純資産の部	Net Assets					
株主資本	Stockholders' Equity					
資本金	Common Stock	17,009	17,009	17,009	17,009	17,009
資本剰余金	Additional Paid-in Capital	19,579	19,579	19,579	19,579	19,679
利益剰余金	Retained Earnings	229,163	228,016	227,062	234,113	260,692
自己株式	Treasury Stock	-7,516	-7,517	-8,868	-14,295	-14,296
株主資本合計	Total Stockholders' Equity	258,235	257,087	254,782	256,407	283,085
その他の包括利益累計額	Accumulated Other Comprehensive Income(Loss)					
その他有価証券評価差額金	Unrealized Gain or Loss on Available-for-Sale Securities	27,935	21,349	14,642	23,740	25,292
為替換算調整勘定	Cumulative Translation Adjustments	7,355	5,625	8,117	4,497	11,592
退職給付に係る調整累計額	Remeasurements of Defined Benefit Plans	-688	-2,927	-6,555	-652	2,644
その他の包括利益累計額合計	Total Accumulated Other Comprehensive Income(Loss)	34,601	24,047	16,205	27,585	39,529
非支配株主持分	Non-Controlling Interests	14,811	14,926	15,565	15,982	16,232
純資産合計	Total Net Assets	307,648	296,061	286,553	299,975	338,847
負債及び純資産合計	Total Liabilities and Net Assets	568,380	573,198	532,615	560,769	588,091

連結損益計算書/Consolidated Income Statements

百万円/ Million ¥		2018/3	2019/3	2020/3	2021/3	2022/3
売上高	Net Sales	659,730	681,006	664,499	572,639	586,903
売上原価	Cost of Sales	578,784	608,053	596,787	517,479	513,099
売上総利益	Gross Profit	80,945	72,953	67,712	55,159	73,803
販売費及び一般管理費	Selling General and Administrative Expenses	45,404	46,302	46,996	44,695	52,443
営業利益	Operating Income	35,541	26,650	20,715	10,463	21,359
営業外収益	Non-Operating Income	5,583	6,821	6,323	8,681	12,578
受取利息及び配当金	Interest Income and Dividends Income	2,519	2,564	2,722	1,713	2,211
持分法による投資利益	Investment Profit on Equity Method	883	1,103	983	982	1,159
不動産賃貸料	Real Estate Rental Income	632	626	618	884	668
その他	Others	1,548	2,527	1,998	5,100	8,538
営業外費用	Non-Operating Expenses	4,703	2,014	5,772	4,611	3,263
支払利息	Interest Expense	334	296	303	333	351
固定資産除却損	Loss on Disposal of Fixed Assets	455	271	322	396	560
その他	Others	3,912	1,446	5,146	3,880	2,351
経常利益	Ordinary Income	36,421	31,457	21,266	14,533	30,674
特別利益	Extraordinary Gains	2,385	1,400	—	659	26,901
固定資産売却益	Gains on Sales of Fixed Assets	—	1,400	—	—	26,692
その他	Others	2,385	—	—	659	209
特別損失	Extraordinary Losses	6,162	12,740	9,052	433	7,470
減損損失	Impairment Loss on Fixed Assets	3,929	11,525	4,687	433	7,117
その他	Others	2,233	1,215	4,364	—	353
税金等調整前当期純利益	Net Income before Taxes	32,644	20,116	12,213	14,759	50,105
法人税等	Income Taxes	10,230	10,287	6,258	5,597	16,018
法人税等調整額	Deferred Taxes	-198	1,033	87	-1,279	812
当期純利益	Net Income	22,612	8,796	5,868	10,441	33,275
非支配株主に帰属する当期純利益	Profit Attributable to Non-Controlling Interests	2,117	1,691	1,256	1,044	1,276
親会社株主に帰属する当期純利益	Profit Attributable to Owners of Parent	20,495	7,104	4,612	9,396	31,998

連結キャッシュ・フロー計算書/Consolidated Cash Flows Statements

百万円/ Million ¥		2018/3	2019/3	2020/3	2021/3	2022/3
営業活動によるキャッシュ・フロー	Operating Activities					
税金等調整前当期純利益	Net Income before Taxes	32,644	20,116	12,213	14,759	50,105
減価償却費	Depreciation & Amortization	24,141	25,001	26,408	27,498	28,300
減損損失	Impairment Loss on Fixed Assets	3,929	11,525	4,687	433	7,117
退職給付に係る資産又は負債の増減額	Increase or Decrease in Net Defined Benefit Asset and Liability	-828	-568	507	863	-707
受取利息及び受取配当金	Interest and Dividends Received	-2,519	-2,564	-2,722	-1,713	-2,211
支払利息	Interest Expenses	334	296	303	333	351
為替差損益	Exchange (Profit) Loss	1,314	-990	3,135	-205	-2,186
持分法による投資損益	Investment (Profit) Loss on Equity Method	-883	-1,103	-983	-982	-1,159
有形固定資産除売却損益	(Gain) Loss on Property, Plant and Equipment	384	-1,169	44	190	-26,199
投資有価証券売却損益	(Gain) Loss on Sales of Short-Term Investments and Investment Securities	-2,385	—	—	-659	-183
売上債権の増減額	(Increase) Decrease in Notes and Accounts Receivable	-4,926	6,675	8,980	-7,030	4,716
棚卸資産の増減額	(Increase) Decrease in Inventories	-4,243	-5,416	348	-337	-16,555
仕入債務の増減額	Increase (Decrease) in Notes and Accounts Payable	14,064	-3,713	-13,604	-2,598	-2,851
その他	Others	-2,344	128	819	2,368	1,521
小計	Subtotal	58,681	48,217	40,139	32,920	40,058
利息及び配当金の受取額	Interest and Dividends Received in Cash	2,851	2,584	3,206	1,980	2,242
利息の支払額	Interest Paid	-349	-286	-302	-355	-374
法人税等の支払額	Income Taxes Paid	-11,372	-13,720	-6,421	-4,908	-7,420
営業活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Operating Activities	49,811	36,794	36,621	29,636	34,505

連結キャッシュ・フロー計算書/Consolidated Cash Flows Statements

百万円 / Million¥		2018/3	2019/3	2020/3	2021/3	2022/3
投資活動によるキャッシュ・フロー	Investing Activities					
定期預金の増減額	(Increase) Decrease in Time Deposits	-152	71	-95	-79	108
有形固定資産の取得による支出	Purchases of Property, Plant and Equipment	-31,528	-36,995	-46,691	-26,435	-23,373
有形固定資産の売却による収入	Proceeds from Sales of Property, Plant and Equipment	1,562	1,645	1,392	1,970	27,472
無形固定資産の増減額	(Increase) Decrease in Intangible Fixed Assets	-556	-584	-727	-478	-793
投資有価証券の増減額	(Increase) Decrease in Investments in Securities	-633	-4,849	0	967	-142
貸付金の増減額	(Increase) Decrease in Loans Receivable	-1,467	-1,466	146	-238	567
その他	Others	-178	-120	166	186	1,148
投資活動によるキャッシュ・フロー	Net Cash Used in Investing Activities	-32,955	-42,299	-45,809	-24,107	4,987
フリー・キャッシュ・フロー	Free Cash Flow	16,856	-5,504	-9,188	5,528	39,493
財務活動によるキャッシュ・フロー	Financing Activities					
短期借入金の増減額	Increase (Decrease) in Short-Term Debt	2,657	-1,513	1,168	22,621	-13,015
長期借入金の増減額	Increase (Decrease) in Long-Term Debt	1,912	14,027	2,466	-7,084	-17,017
社債・CPの発行による収入	Proceeds from Issuance of Corporate Bond and Commercial Papers	20,000	20,000	28,000	8,000	22,000
社債・CPの償還による支出	Redemption of Corporate Bond and Commercial Papers	-24,000	-18,000	-40,646	-12,000	-12,000
自己株式の増減による支出	(Increase) Decrease in Treasury Stock	-1	0	-1,350	-5,427	0
リース債務の返済による支出	Repayment of Lease Obligation	-281	-280	-327	-441	-403
配当金の支払額	Dividends Paid	-5,453	-5,690	-5,690	-2,345	-5,472
非支配株主への配当金の支払額	Dividends Paid to Non-Controlling Interests	-793	-1,214	-571	-531	-737
連結の範囲の変更を伴わない 子会社株式の取得による支出	Payments from Changes in Ownership Interests in Subsidiaries that do not Result in Change in Scope of Consolidation	-	-	-	-	-1,012
財務活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Financing Activities	-5,960	7,327	-16,950	2,792	-27,658
現金及び現金同等物に係る換算差額	Effect of Exchange Rate Changes on Cash and Equivalents	216	932	993	-3,649	1,073
現金及び現金同等物の増減額	Net Increase (Decrease) in Cash and Cash Equivalents	11,112	2,755	-25,145	4,671	12,908
現金及び現金同等物の期首残高	Cash and Cash Equivalents at Beginning of Year	82,493	95,007	98,403	74,314	78,986
新規連結による現金及び現金同等物増加額	Increase in Cash and Cash Equivalents Accompanying Consolidation	1,400	640	844	-	-
非連結子会社との合併に伴う現金及び 現金同等物増加額	Increase in Cash and Cash Equivalent Sresulting from Merger with Unconsolidated Subsidiaries	-	-	212	-	-
現金及び現金同等物の期末残高	Cash and Cash Equivalents at End of Year	95,007	98,403	74,314	78,986	91,894

連結損益計算書、連結貸借対照表(要約版)/Consolidated Income Statements and Consolidated Balance Sheets(Abridged edition)

連結損益計算書/Consolidated Income Statement

百万円/Million ¥		2021/3	2022/3	予想/Forecast 2023/3
売上高	Net Sales	572,639	586,903	635,000
営業利益	Operating Income	10,463	21,359	38,000
(売上高営業利益率)	(Operating Margin)	(1.8%)	(3.6%)	(6.0%)
経常利益	Ordinary Income	14,533	30,674	40,000
(売上高経常利益率)	(Ordinary Margin)	(2.5%)	(5.2%)	(6.3%)
親会社株主に帰属する当期純利益	Profit Attributable to Owners of Parent	9,696	31,998	24,000
1株当たり当期純利益	EPS	40.45	140.33	105.25

連結貸借対照表/Consolidated Balance Sheet

百万円/Million ¥		2021/3	2022/3	予想/Forecast 2023/3
流動資産	Current Assets	294,560	325,279	316,000
有形固定資産	Property, Plant and Equipment, Net	175,667	166,217	180,000
投資等	Total Investments, Long-Term Receivables and Other Assets	90,541	96,594	96,000
総資産	Total Assets	560,769	588,091	592,000
有利子負債	Interest-Bearing Debt	69,264	49,782	40,000
その他負債	Other Liabilities	191,528	199,461	198,000
非支配株主持分	Non-Controlling Interests	15,982	16,232	17,000
自己資本	Stockholders' Equity	283,993	322,614	337,000
負債・純資産計	Total Liabilities and Net Assets	560,769	588,091	592,000
ROE ※1		3.4%	10.5%	7.3%
ROA ※2		2.7%	5.3%	6.8%

※1) ROE=親会社株主に帰属する当期純利益÷{(当期末純資産+前期末純資産)÷2}×100

※1) ROE=Profit Attributable to Owners of Parent÷{(Net Assets of End of Year+Net Assets of Beginning of Year)÷2}×100

※2) ROA=経常利益÷{(当期末総資産+前期末総資産)÷2}×100

※2) ROA=Ordinary Income÷{(Total Assets of End of Year+Total Assets of Beginning of Year)÷2}×100

(参考) 2022年3月期(実績)および2023年3月期(予想)における収益認識基準に関する会計基準を適用したことによる影響額
/(Reference) Amount of Impact by Applying "Accounting Standard for Revenue Recognition" in FY2021(Actual) and FY2022(Forecast)

セグメント別情報(事業別) / Segment Information by Business Group		懸架ばね事業		シート事業		精密部品事業		産業機器ほか事業		連結	
百万円/Million¥		Automotive Suspension Spring Unit		Automotive Seating Unit		Precision Spring & Components Unit		Industry & Others		Consolidated	
		2022/3	予想 (Forecast) 2023/3	2022/3	予想 (Forecast) 2023/3	2022/3	予想 (Forecast) 2023/3	2022/3	予想 (Forecast) 2023/3	2022/3	予想 (Forecast) 2023/3
売上高	Net Sales	112,994	120,000	208,431	229,000	162,287	172,000	103,189	114,000	586,903	635,000
収益認識に関する会計基準の適用による影響額	Amount of Impact by Applying "Accounting Standard for Revenue Recognition"	2,890	3,400	31,666	40,300	2,697	3,000	923	1,000	38,178	47,700
売上高(収益認識に関する会計基準の適用以前と同様の算出方法)	Net Sales "Same Calculation Standard as Before Application"	115,885	123,400	240,098	269,300	164,985	175,000	104,112	115,000	625,081	682,700

セグメント別情報(所在地別) / Segment Information by Location		日本		アジア		米欧ほか		消去		連結	
百万円/Million¥		Japan		Asia		North America & Others		Intersegment Sales		Consolidated	
		2022/3	予想 (Forecast) 2023/3	2022/3	予想 (Forecast) 2023/3	2022/3	予想 (Forecast) 2023/3	2022/3	予想 (Forecast) 2023/3	2022/3	予想 (Forecast) 2023/3
売上高	Net Sales	341,391	363,000	166,504	169,000	79,007	103,000	-	-	586,903	635,000
収益認識に関する会計基準の適用による影響額	Amount of Impact by Applying "Accounting Standard for Revenue Recognition"	27,798	35,100	1,714	1,800	8,664	10,800	-	-	38,178	47,700
売上高(収益認識に関する会計基準の適用以前と同様の算出方法)	Net Sales "Same Calculation Standard as Before Application"	369,189	398,100	168,219	170,800	87,672	113,800	-	-	625,081	682,700

仕向先別(海外売上高) / Overseas Sales by Region		アジア	北米	その他地域	海外売上高合計
百万円/Million¥		Asia	North America	Other Areas	Overseas Total
		2022/3			
売上高	Net Sales	200,507	86,776	6,857	294,142
収益認識に関する会計基準の適用による影響額	Amount of Impact by Applying "Accounting Standard for Revenue Recognition"	1,714	8,664	-	10,379
売上高(収益認識に関する会計基準の適用以前と同様の算出方法)	Net Sales "Same Calculation Standard as Before Application"	202,222	95,440	6,857	304,521

※収益認識に関する会計基準(改正企業会計基準第29号)等の適用により、従来は売上高として計上していた顧客からの有償支給額を2022年3月期より売上原価と相殺表示しております。

※By application of new "Accounting Standard for Revenue Recognition (ASBJ Statement No. 29)", purchase amount of customer supplied parts are offset by "Net Sales" amount from fiscal year ending March-2022.

※2022年度3月期の売上高は上記会計基準の適用した後の数値となっているため、対前期の増減率は記載していません。

※The rate of change in "Net Sales" compared to the previous fiscal year is not stated due to applying of above Accounting Standard.

※収益認識に関する会計基準の適用による影響を、ファクトブック上のグラフ内に点線にて表示しております。

※The graphs on the "FINANCIAL FACT BOOK" represented by dotted line show impact by applying Accounting Standard.