

FINANCIAL FACT BOOK 2021/2022

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NHK Spring Co.,Ltd.
2021.11.26

※注記

業績見直しには、現時点で入手可能な情報と当社の今後の計画等の将来予測が含まれています。

国内外の経済事情、為替レート等不確実な要因の状況変化によって、実際の業績が見直しと大きく異なる可能性があることをご承知おきください。

※Notes

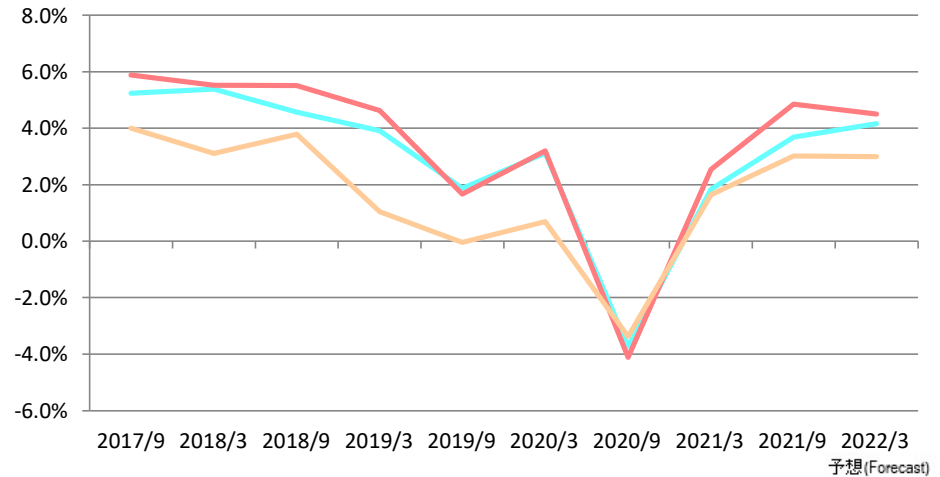
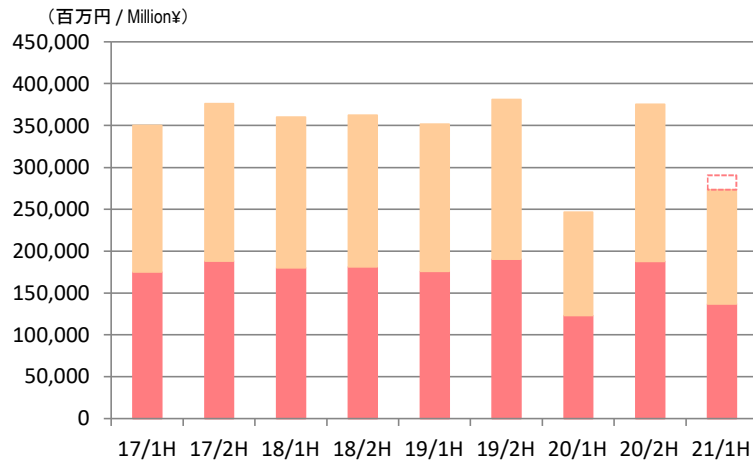
These earnings forecasts include information that is currently available at the time and predictions of our company's future plans.

Please be aware that actual results may differ greatly from these forecasts because of changes in uncertain factors such as international and domestic economic condition and exchange rates.

経営成績/Operating Results

百万円 / Million¥										予想(Forecast)	
		2017/9	2018/3	2018/9	2019/3	2019/9	2020/3	2020/9	2021/3	※2021/9	※2022/3
売上高	Net Sales	317,827	659,730	335,685	681,006	323,712	664,499	236,254	572,639	278,927	600,000
前年比	Year-over-Year	6.1%	5.2%	5.6%	3.2%	-3.6%	-2.4%	-27.0%	-13.8%	—	—
国内売上高	Domestic Sales	175,189	363,347	180,044	361,257	175,863	366,503	123,215	310,805	136,663	—
前年比	Year-over-Year	8.5%	5.7%	2.8%	-0.6%	-2.3%	1.5%	-29.9%	-15.2%	—	—
海外売上高	Overseas Sales	142,637	296,382	155,641	319,749	147,849	297,996	113,039	261,833	142,263	—
前年比	Year-over-Year	3.2%	4.6%	9.1%	7.9%	-5.0%	-6.8%	-23.5%	-12.1%	—	—
売上高営業利益率	Operating Margin	5.2%	5.4%	4.6%	3.9%	1.9%	3.1%	-3.7%	1.8%	3.7%	4.2%
売上高経常利益率	Ordinary Margin	5.9%	5.5%	5.5%	4.6%	1.7%	3.2%	-4.1%	2.5%	4.9%	4.5%
売上高当期純利益率	Return on Sales	4.0%	3.1%	3.8%	1.0%	0.0%	0.7%	-3.4%	1.6%	3.0%	3.0%

■ 国内売上高/Domestic Sales ■ 海外売上高/Overseas Sales
 — 売上高営業利益率/Operating Margin — 売上高経常利益率/Ordinary Margin
— 売上高当期純利益率/Return on Sales



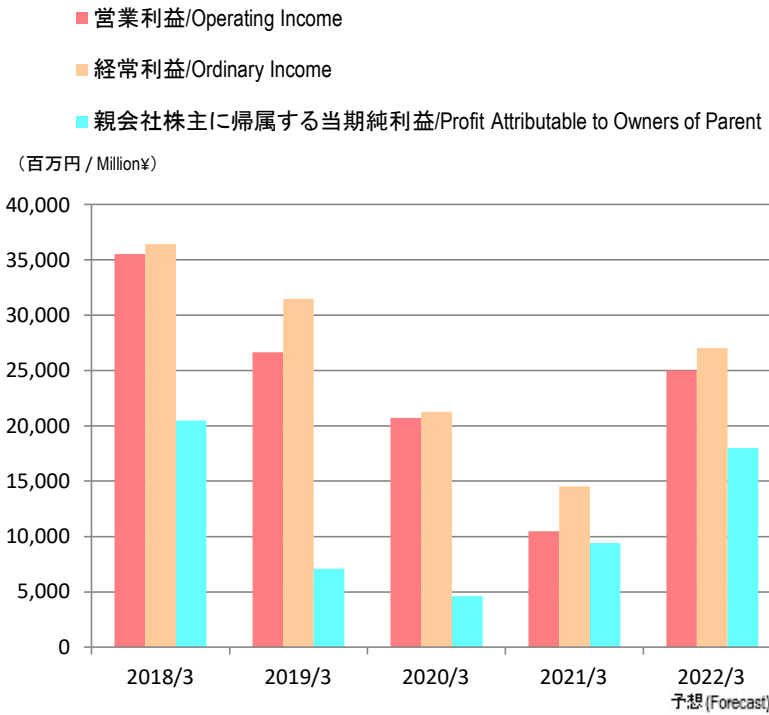
※収益認識に関する会計基準（改正企業会計基準第29号）の適用により、従来は売上高として計上していた顧客からの有償支給額を2022年3月期より売上原価と相殺表示しております。影響額の詳細は、「（参考）2022年3月期における収益認識基準に関する会計基準を適用したことによる影響額」をご覧ください。

※By application of new "Accounting Standard for Revenue Recognition (ASBJ Statement No. 29)", purchase amount of customer supplied parts will be offset by "Net Sales" amount from FY2021. For details on the amount of impact, please refer to "(Reference)Amount of Impact by Applying "Accounting Standard for Revenue Recognition" in FY2021".

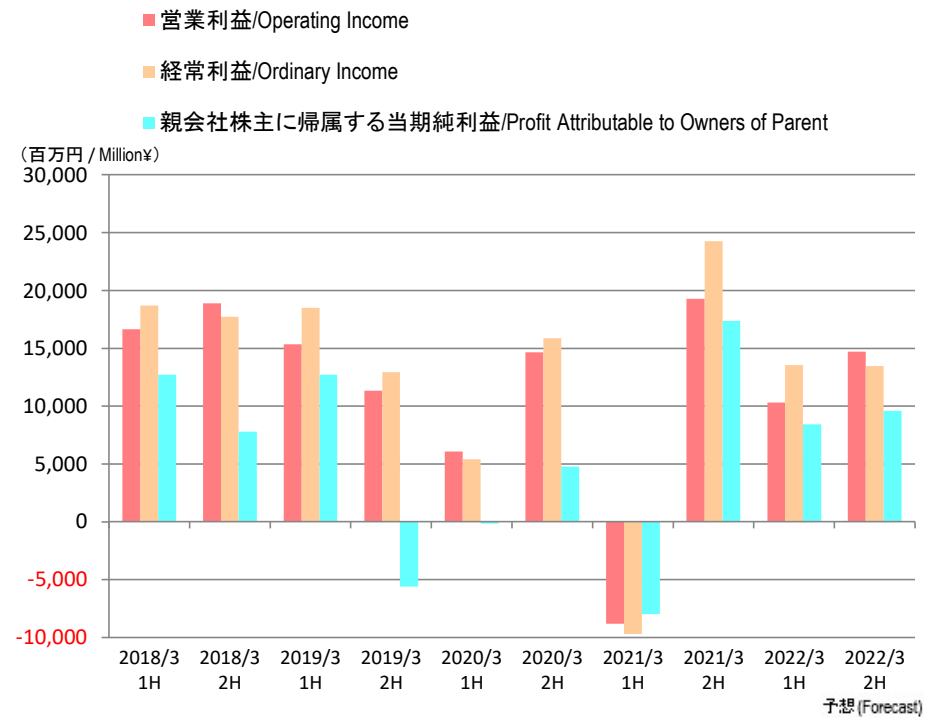
経営成績/Operating Results

百万円 / Million¥		予想(Forecast)									
		2017/9	2018/3	2018/9	2019/3	2019/9	2020/3	2020/9	2021/3	2021/9	2022/3
営業利益	Operating Income	16,651	35,541	15,322	26,650	6,058	20,715	-8,816	10,463	10,292	25,000
前年比	Year-over-Year	-0.7%	-12.5%	-8.0%	-25.0%	-60.5%	-22.3%	—	-49.5%	—	138.9%
経常利益	Ordinary Income	18,706	36,421	18,505	31,457	5,411	21,266	-9,720	14,533	13,542	27,000
前年比	Year-over-Year	32.9%	-12.5%	-1.1%	-13.6%	-70.8%	-32.4%	—	-31.7%	—	85.8%
親会社株主に帰属する当期純利益	Profit Attributable to Owners of Parent	12,698	20,495	12,705	7,104	-149	4,612	-7,979	9,396	8,414	18,000
前年比	Year-over-Year	24.3%	-18.3%	0.1%	-65.3%	—	-35.1%	—	103.7%	—	91.6%
自己資本利益率	ROE	—	7.2%	—	2.5%	—	1.7%	—	3.4%	—	6.2%
総資産経常利益率	ROA	—	6.6%	—	5.5%	—	3.8%	—	2.7%	—	4.8%

＜通期 / Full-Year＞



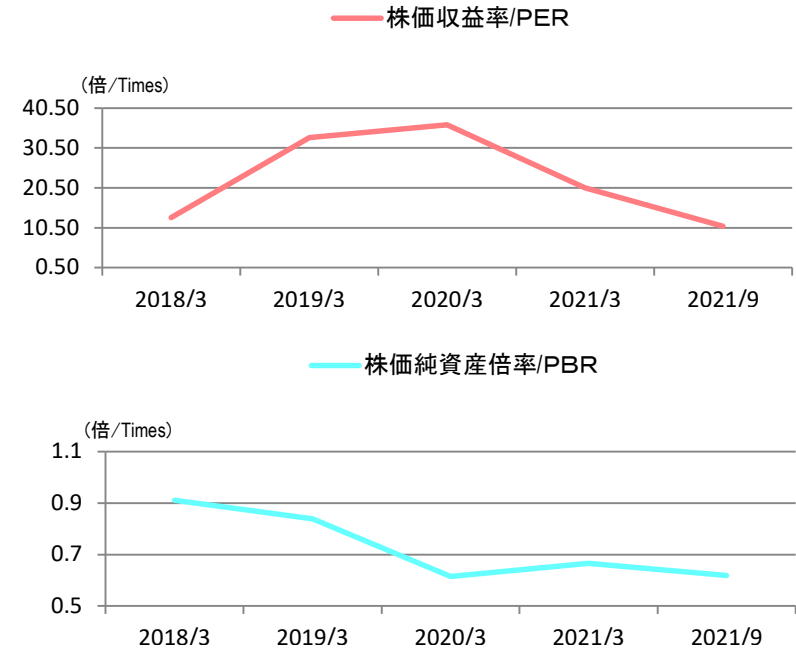
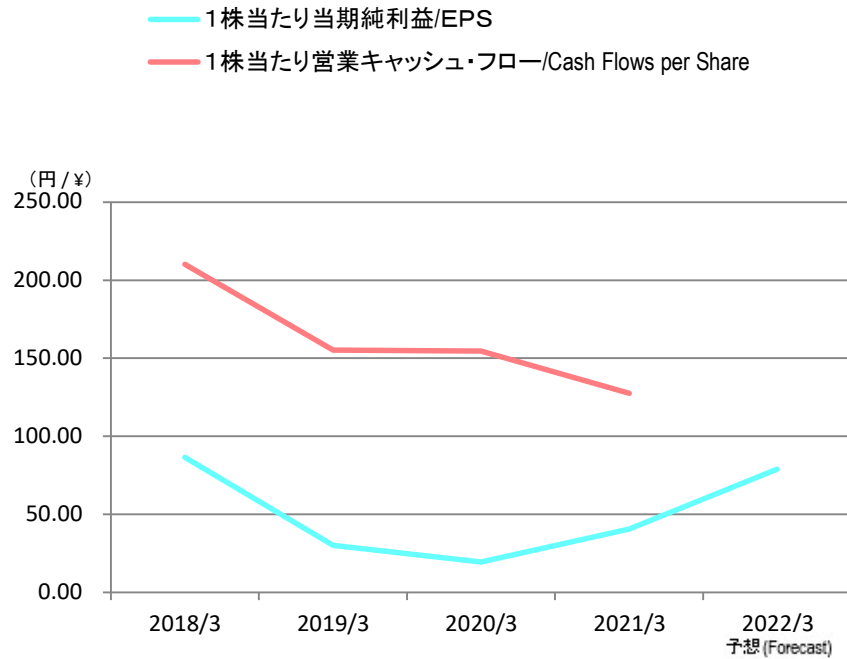
＜上・下別 / Half-Year＞



経営成績/Operating Results

予想(Forecast)

円/¥		2018/3	2019/3	2020/3	2021/3	2021/9	2022/3
1株当たり当期純利益	EPS	86.45	29.97	19.46	40.45	36.90	78.94
1株当たり営業キャッシュ・フロー	Cash Flows per Share	210.09	155.19	154.55	127.57	105.20	—
期末日株価	Closing Share Price at Fiscal Year End	1,125	994	708	830	801	—
株価収益率(倍)	PER(Times)	13.01	33.17	36.38	20.52	10.85	—
株価営業キャッシュ・フロー倍率(倍)	Price Operating Cash Flows Ratio(Times)	5.4	6.4	4.6	6.5	3.8	—
株価純資産倍率(倍)	PBR(Times)	0.9	0.8	0.6	0.7	0.6	—



※2021/9 株価収益率は、第2四半期連結累計期間の1株当たり純利益(36.90円)×2を使用

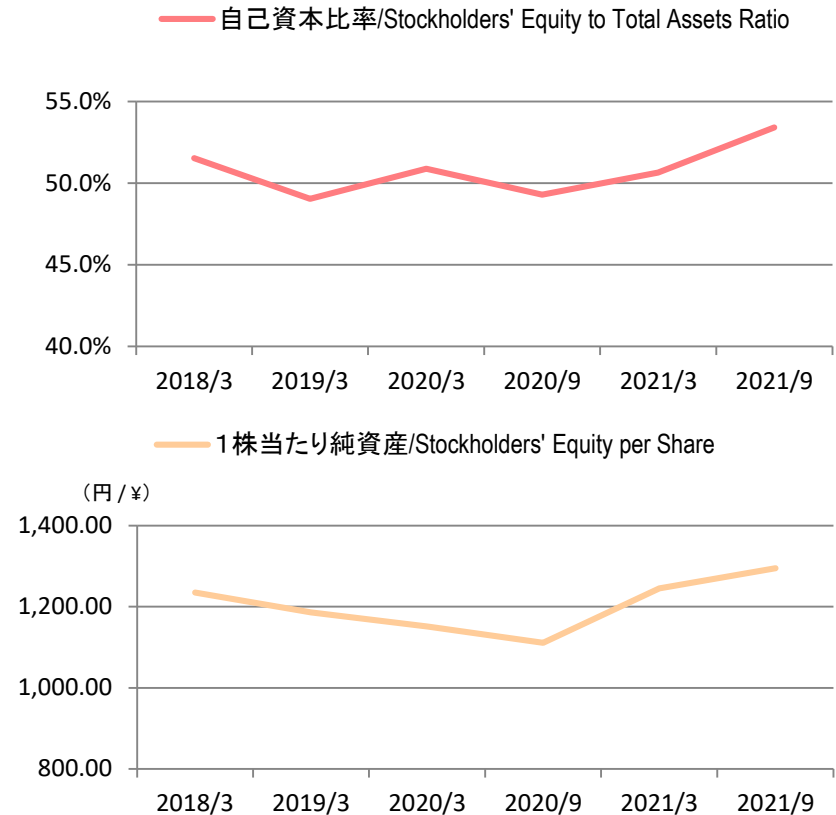
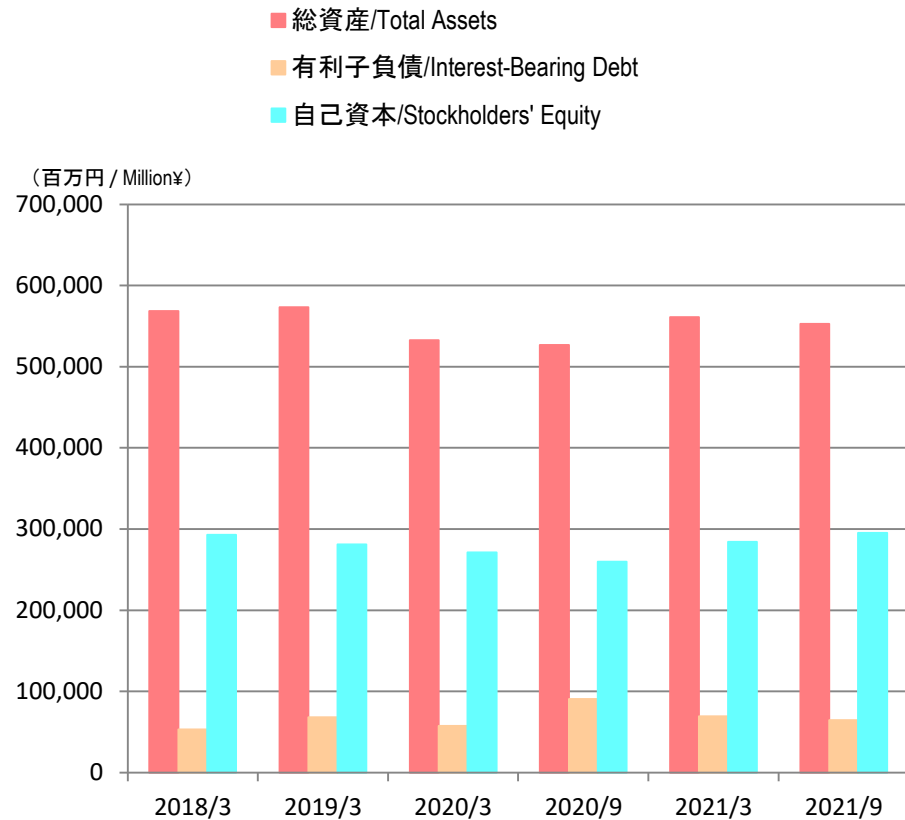
※2021/9 PER; EPS(¥36.90) in the 1st half × 2

※2021/9 株価営業キャッシュ・フロー倍率は、第2四半期連結累計期間の1株当たり営業キャッシュ・フロー(105.20円)×2を使用

※2021/9 Price Operating Cash Flows Ratio; Cash Flow Per Share(¥105.20) in the 1st half × 2

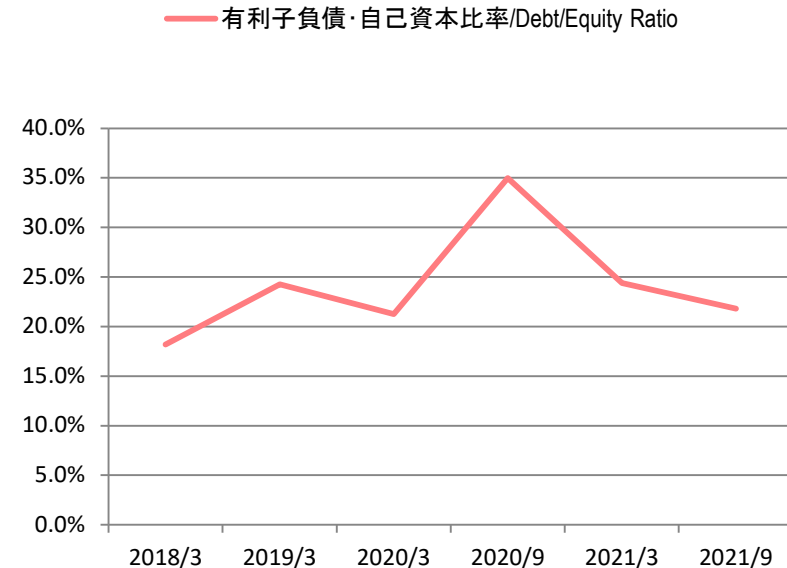
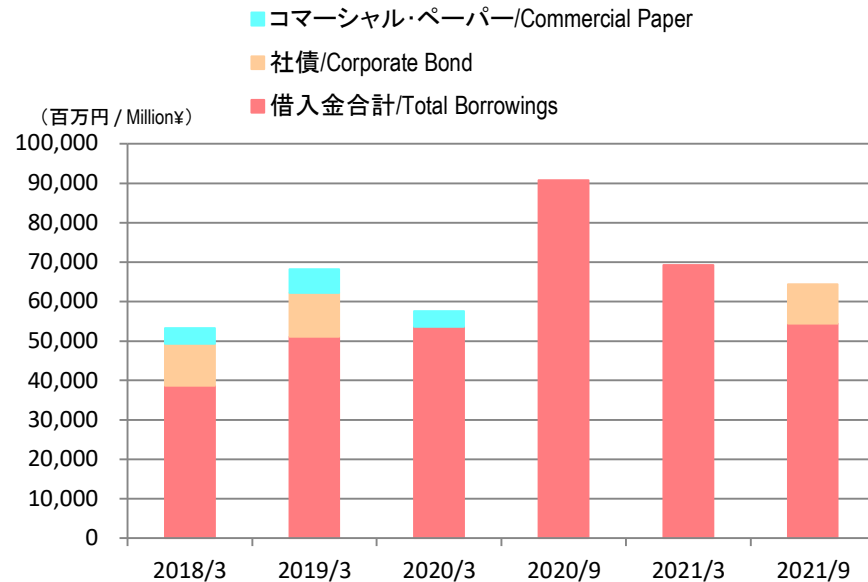
財政状態/Financial Condition

百万円 / Million¥		2018/3	2019/3	2020/3	2020/9	2021/3	2021/9
総資産	Total Assets	568,380	573,198	532,615	526,603	560,769	552,659
有利子負債	Interest-Bearing Debt	53,283	68,215	57,591	90,782	69,264	64,427
自己資本	Stockholders' Equity	292,836	281,134	270,988	259,589	283,993	295,275
自己資本比率	Stockholders' Equity to Total Assets Ratio	51.5%	49.0%	50.9%	49.3%	50.6%	53.4%
1株当たり純資産(円)	Stockholders' Equity per Share(¥)	1,235.12	1,185.77	1,151.04	1,111.36	1,245.48	1,294.96



財政状態/Financial Condition

百万円 / Million¥		2018/3	2019/3	2020/3	2020/9	2021/3	2021/9
短期借入金	Short-Term Debt	4,773	3,315	3,419	43,769	26,036	22,625
長期借入金	Long-Term Debt	33,886	47,800	50,172	47,013	43,228	31,802
(うち一年以内返済)	(Due Within One Year)	(8,547)	(15,103)	(16,943)	(19,711)	(17,017)	(13,682)
借入金合計	Total Borrowings	38,659	51,116	53,591	90,782	69,264	54,427
社債	Corporate Bond	10,624	11,099	—	—	—	10,000
(うち一年以内償還)	(Due Within One Year)	(—)	(11,099)	(—)	(—)	(—)	(—)
コマーシャル・ペーパー	Commercial Paper	4,000	6,000	4,000	—	—	—
有利子負債合計	Total Interest-Bearing Debt	53,283	68,215	57,591	90,782	69,264	64,427
有利子負債・自己資本比率(D/E)	Debt/Equity Ratio	18.2%	24.3%	21.3%	35.0%	24.4%	21.8%
純有利子負債合計	Net Interest-Bearing Debt	-41,968	-30,358	-17,001	249	-10,066	-17,859



※グラフの合計額が有利子負債合計額となっております。

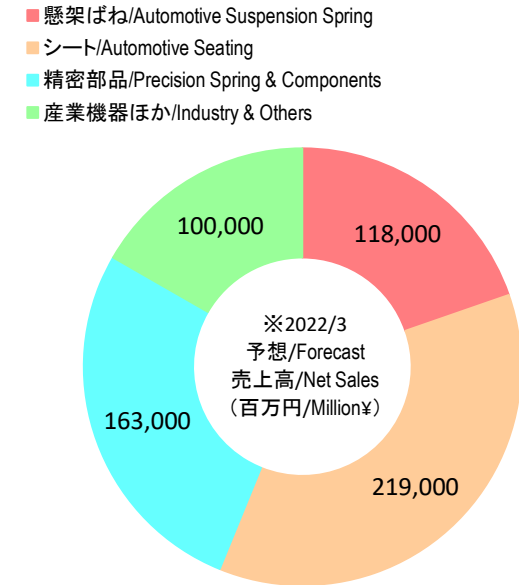
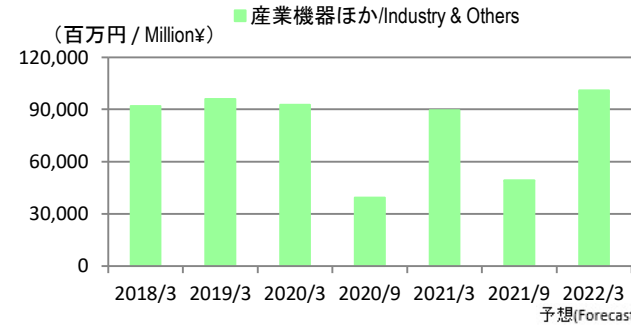
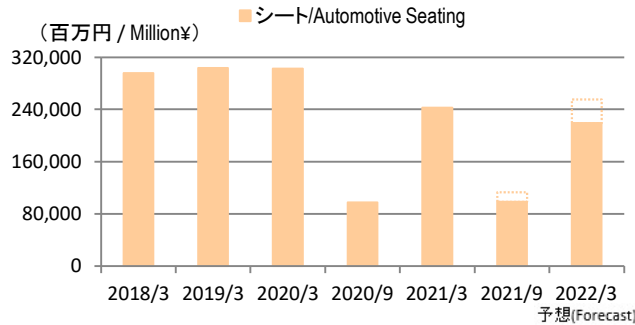
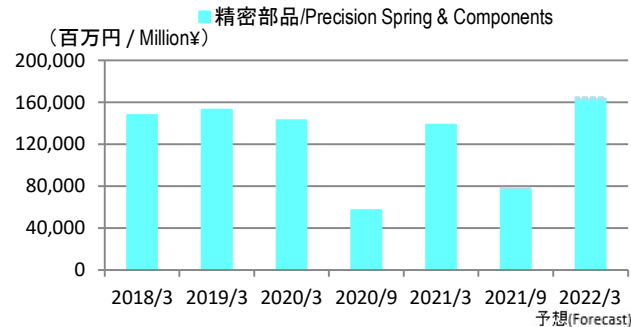
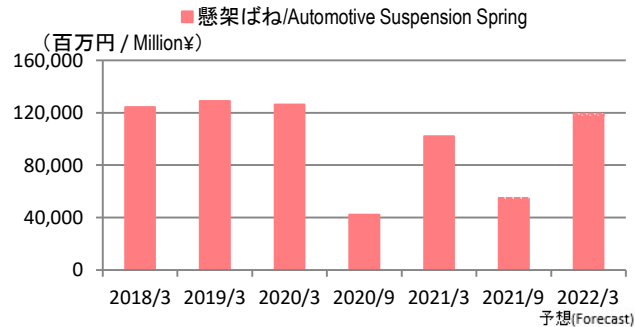
※The sum of the graph is Total Interest-Bearing Debt.

※短期借入金及び長期借入金は、内部取引消去後の純額を表示しております。

※The figures of Short-Term Debt and Long-Term Debt show their net amount after elimination.

セグメント情報(事業別)/Segment Information by Business Group

百万円 / Million¥			2018/3	2019/3	2020/3	2020/9	2021/3	※2021/9	※2022/3
売上高:	懸架ばね事業	Automotive Suspension Spring Unit	124,267	128,880	126,332	42,272	102,071	54,353	118,000
Net Sales	シート事業	Automotive Seating Unit	295,710	303,242	302,573	97,722	242,514	98,351	219,000
	精密部品事業	Precision Spring & Components Unit	147,874	152,958	142,982	56,984	138,529	77,358	163,000
	産業機器ほか事業	Industry & Others	91,878	95,925	92,611	39,275	89,523	48,863	100,000
	連結	Consolidated	659,730	681,006	664,499	236,254	572,639	278,927	600,000



百万円 / Million¥			2018/3	2019/3	2020/3	2020/9	2021/3	2021/9	2022/3
セグメント利益:	懸架ばね事業	Automotive Suspension Spring Unit	9,627	6,193	2,708	-6,151	-4,687	-1,574	-3,000
(営業利益)	シート事業	Automotive Seating Unit	9,457	4,435	6,960	-2,960	1,972	-1,876	2,000
Segment Profit	精密部品事業	Precision Spring & Components Unit	10,855	9,791	6,243	-297	6,833	8,679	16,500
(Operating Income)	産業機器ほか事業	Industry & Others	5,600	6,229	4,802	592	6,344	5,064	9,500
	連結	Consolidated	35,541	26,650	20,715	-8,816	10,463	10,292	25,000

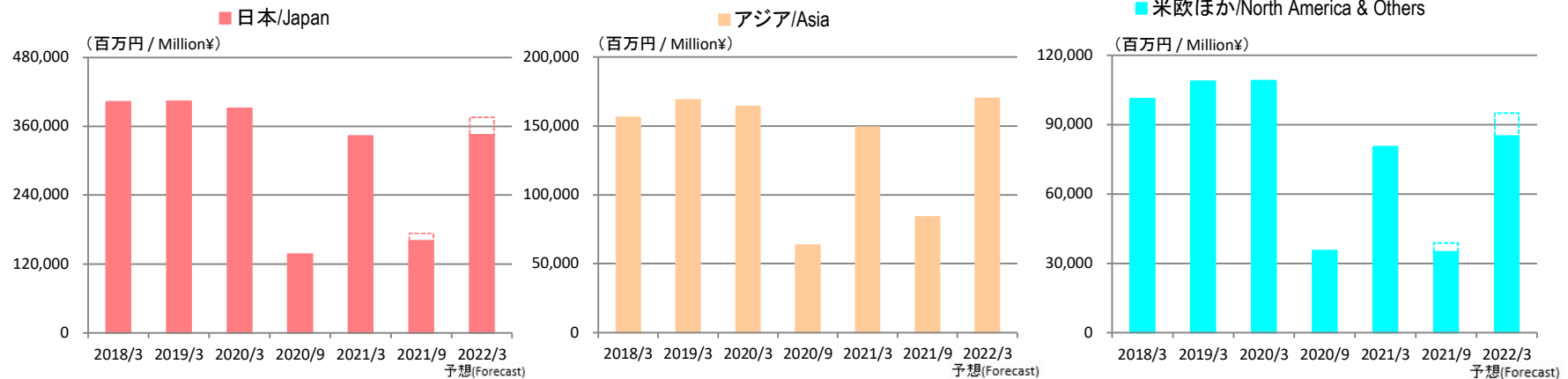
※影響額の詳細は、「(参考)2022年3月期における収益認識基準に関する会計基準を適用したことによる影響額」をご覧ください。

※For details on the amount of impact, please refer to "(Reference)Amount of Impact by Applying "Accounting Standard for Revenue Recognition" in FY2021".

セグメント情報(所在地別)/Segment Information by Location

売上高/Net Sales

百万円 / Million¥			2018/3	2019/3	2020/3	2020/9	2021/3	※2021/9	※2022/3
日本:	対外部顧客	For Customers	402,342	403,265	391,390	137,147	343,115	160,085	345,000
Japan	セグメント間	Intersegment	19,518	33,696	28,398	12,836	27,965	14,937	30,940
	計	Total	421,860	436,962	419,789	149,984	371,081	175,023	375,940
アジア:	対外部顧客	For Customers	156,136	168,992	163,951	63,481	148,956	83,873	169,900
Asia	セグメント間	Intersegment	2,754	3,057	2,760	1,045	2,593	1,373	2,917
	計	Total	158,890	172,050	166,711	64,527	151,550	85,247	172,817
米欧ほか:	対外部顧客	For Customers	101,252	108,748	109,158	35,624	80,567	34,967	85,100
North America & Others	セグメント間	Intersegment	845	835	707	312	581	280	570
	計	Total	102,097	109,583	109,865	35,937	81,148	35,248	85,670
	消去	Intersegment Sales	-23,117	-37,590	-31,866	-14,195	-31,140	-16,592	-34,429
	連結	Consolidated	659,730	681,006	664,499	236,254	572,639	278,927	600,000



営業利益/Operating Income

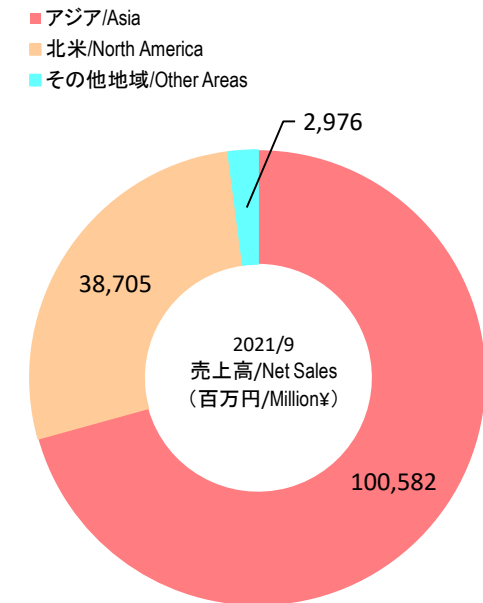
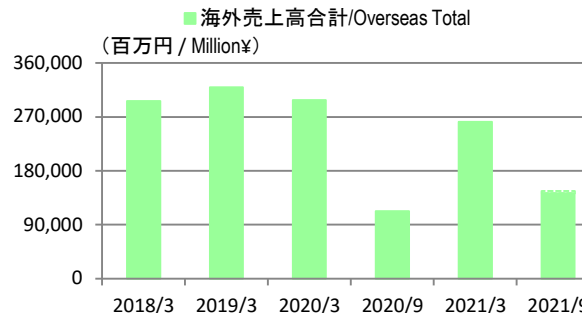
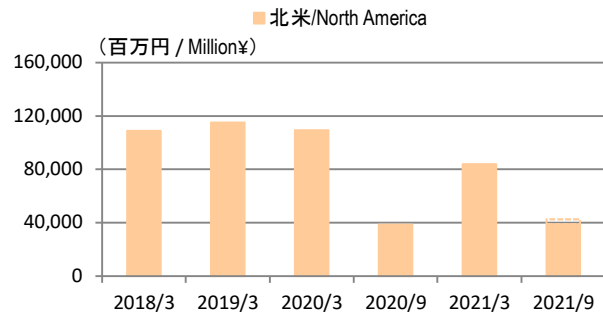
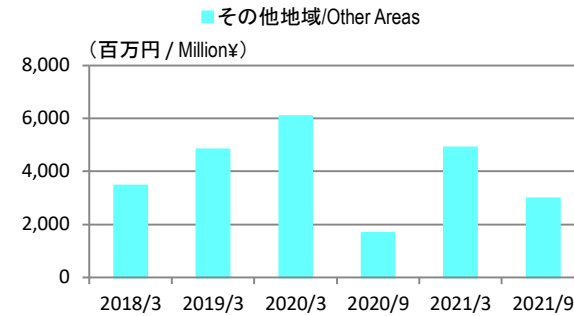
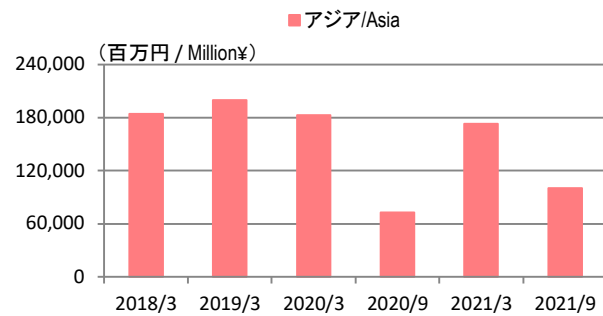
百万円 / Million¥			2018/3	2019/3	2020/3	2020/9	2021/3	2021/9	2022/3
日本	Japan		24,752	19,562	15,816	-6,537	10,021	8,639	18,800
アジア	Asia		12,429	11,362	9,048	1,231	6,421	6,134	11,700
米欧ほか	North America & Others		-1,640	-4,274	-4,148	-3,510	-5,979	-4,481	-5,500
連結	Consolidated		35,541	26,650	20,715	-8,816	10,463	10,292	25,000

※影響額の詳細は、「(参考)2022年3月期における収益認識基準に関する会計基準を適用したことによる影響額」をご覧ください。

※ For details on the amount of impact, please refer to "(Reference)Amount of Impact by applying "Accounting Standard for Revenue Recognition" in FY2021".

仕向先別(海外)売上高/Overseas Sales by Region

百万円 / Million¥			2018/3	2019/3	2020/3	2020/9	2021/3	※2021/9
アジア	売上高	Net Sales	184,119	199,572	182,688	72,800	173,061	100,582
Asia	構成比	Composition	27.9%	29.3%	27.5%	30.8%	30.2%	36.1%
	前年比	Year-over-Year	9.7%	8.4%	-8.5%	-20.0%	-5.3%	-
北米	売上高	Net Sales	108,800	115,350	109,224	38,563	83,870	38,705
North America	構成比	Composition	16.5%	16.9%	16.4%	16.3%	14.6%	13.9%
	前年比	Year-over-Year	-2.9%	6.0%	-5.3%	-27.7%	-23.2%	-
その他地域	売上高	Net Sales	3,463	4,827	6,083	1,675	4,901	2,976
Other Areas	構成比	Composition	0.5%	0.7%	0.9%	0.7%	0.9%	1.1%
	前年比	Year-over-Year	0.5%	39.4%	26.0%	-52.4%	-19.4%	-
海外売上高合計		Overseas Total	296,382	319,749	297,996	113,039	261,833	142,263
海外売上高比率		Overseas Ratio	44.9%	47.0%	44.8%	47.8%	45.7%	51.0%



※上記は監査対象外の数字です。

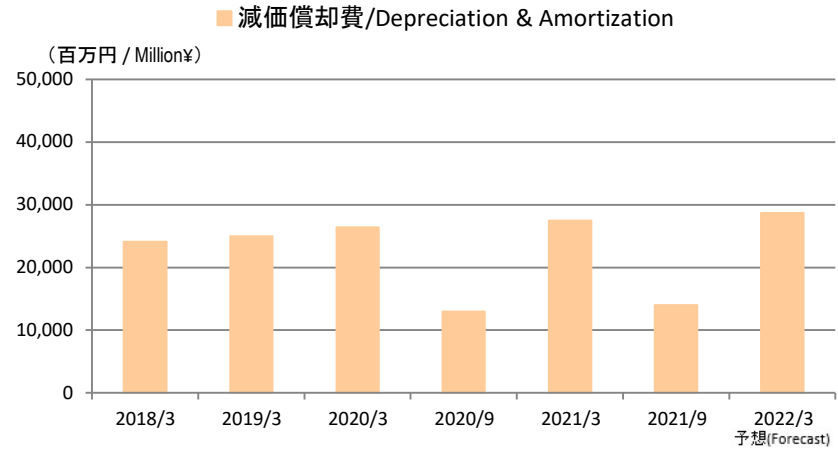
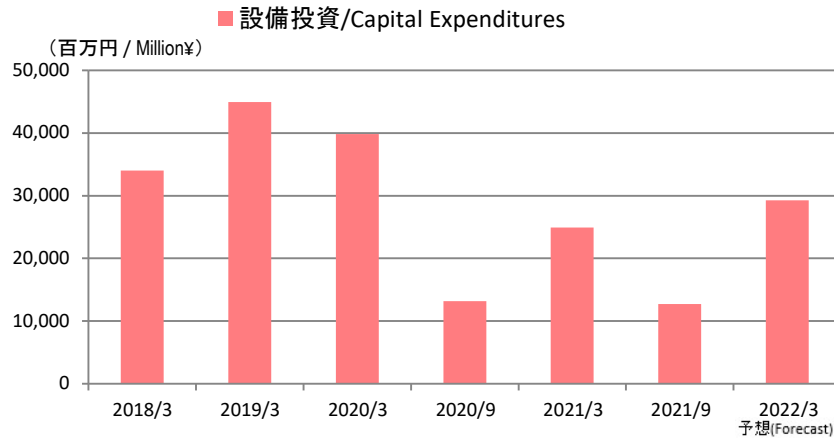
※The above is exempt from Quarterly review (audit).

※影響額の詳細は、「(参考)2022年3月期における収益認識基準に関する会計基準を適用したことによる影響額」をご覧ください。

※For details on the amount of impact, please refer to "(Reference)Amount of Impact by Applying "Accounting Standard for Revenue Recognition" in FY2021".

設備投資、減価償却費/Capital Expenditures, Depreciation & Amortization

百万円 / Million¥		2018/3	2019/3	2020/3	2020/9	2021/3	2021/9	予想(Forecast) 2022/3
設備投資	Capital Expenditures	34,010	44,975	39,850	13,186	24,981	12,763	29,260
前年比	Year-over-Year	32.7%	32.2%	-11.4%	-37.1%	-37.3%	-3.2%	17.1%
減価償却費	Depreciation & Amortization	24,141	25,001	26,408	13,007	27,498	14,027	28,732
前年比	Year-over-Year	4.3%	3.6%	5.6%	5.4%	4.1%	7.8%	4.5%

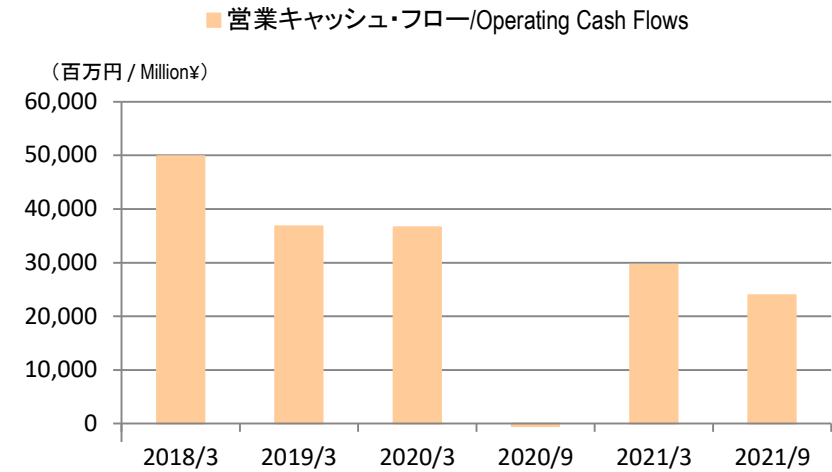
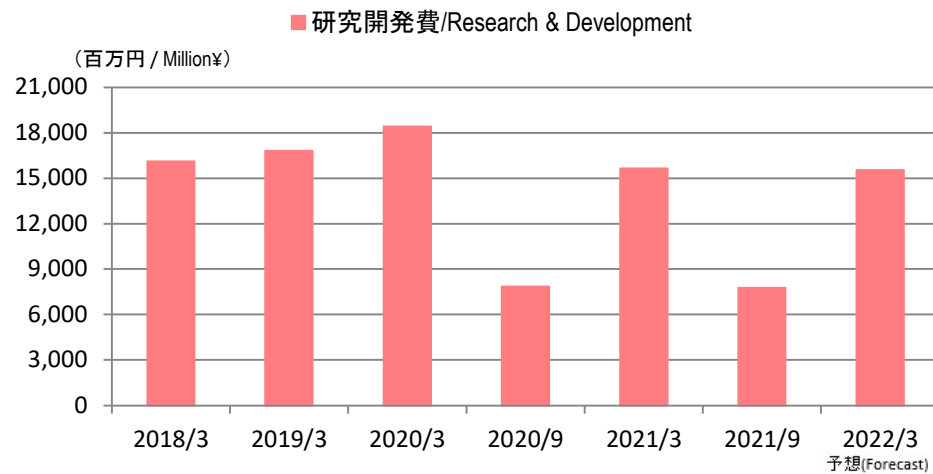


事業セグメント別設備投資・減価償却費内訳/Capital Expenditure, Depreciation & Amortization by Sales Composition

百万円 / Million¥		2018/3	2019/3	2020/3	2020/9	2021/3	2021/9	予想(Forecast) 2022/3
懸架ばね事業	設備投資	7,490	12,547	15,156	2,916	4,958	1,824	4,988
Automotive Suspension Spring	減価償却費	6,003	5,402	6,214	2,747	5,949	3,209	6,820
シート事業	設備投資	7,081	6,544	5,570	3,841	6,270	2,510	4,921
Automotive Seating	減価償却費	5,358	6,044	5,402	2,504	5,133	2,746	5,244
精密部品事業	設備投資	12,801	14,841	14,462	5,081	10,510	6,513	14,465
Precision Spring & Components	減価償却費	8,976	9,302	9,897	5,204	10,970	5,471	11,422
産業機器ほか事業	設備投資	5,018	8,816	2,952	1,080	2,470	1,626	3,689
Industry & Others	減価償却費	2,470	2,655	3,122	1,734	3,755	1,731	3,771
全社共有	設備投資	1,617	2,225	1,708	265	770	288	1,195
Company-wide sharing	減価償却費	1,331	1,596	1,771	816	1,688	868	1,472

研究開発費、営業キャッシュ・フロー/Research & Development, Operating Cash Flows

百万円 / Million¥		2018/3	2019/3	2020/3	2020/9	2021/3	2021/9	予想(Forecast) 2022/3
研究開発費	Research & Development	16,119	16,822	18,407	7,839	15,664	7,765	15,545
売上高比率	R&D per Sales Ratio	2.4%	2.5%	2.8%	3.3%	2.7%	2.8%	2.6%
営業キャッシュ・フロー	Operating Cash Flows	49,811	36,794	36,621	-522	29,636	23,987	—
前年比	Year-over-Year	-10.5%	-26.1%	-0.5%	—	-19.1%	—	—



連結対象会社数/The Number of Consolidated Subsidiaries

連結子会社 / Consolidated Subsidiaries		2018/3	2019/3	2020/3	2020/9	2021/3	2021/9
国内	Domestic	18	18	19	19	19	19
海外	Overseas	19	20	20	20	20	19
計	Total	37	38	39	39	39	38

持分法適用会社 / Affiliated Companies		2018/3	2019/3	2020/3	2020/9	2021/3	2021/9
国内	Domestic	4	4	4	4	4	4
海外	Overseas	5	5	5	5	5	5
計	Total	9	9	9	9	9	9

連結貸借対照表/Consolidated Balance Sheets

百万円/ Million ¥

資産の部	Assets	2018/3	2019/3	2020/3	2020/9	2021/3	2021/9
資産の部	Assets						
流動資産	Current Assets						
現金及び預金	Cash and Bank Deposits	95,251	98,573	74,593	90,533	79,331	82,286
受取手形、売掛金及び契約資産	Notes Accounts Receivable, Trade and Contract Assets	146,781	139,689	134,315	114,538	140,633	119,756
たな卸資産	Inventories	48,589	54,691	54,785	53,858	54,818	63,447
その他	Other Current Assets	24,427	25,417	20,865	19,605	19,970	18,247
貸倒引当金	Allowance for Doubtful Receivables	-88	-117	-136	-63	-193	-157
流動資産合計	Total Current Assets	314,962	318,254	284,423	278,473	294,560	283,581
固定資産	Noncurrent Assets						
有形固定資産	Property, Plant and Equipment, Net						
建物及び構築物	Buildings and Structures	51,364	52,952	56,483	55,010	53,907	53,057
機械装置及び運搬具	Machinery and Equipment	53,483	53,502	61,146	62,939	67,466	68,682
土地	Land	30,515	31,006	31,149	29,428	29,444	30,493
リース資産	Lease Assets	617	658	674	673	586	497
建設仮勘定	Construction in Progress	12,071	25,088	19,943	18,506	13,997	12,157
その他	Others	7,456	9,630	10,906	10,546	10,263	10,495
有形固定資産合計	Total Property, Plant and Equipment, Net	155,508	172,839	180,302	177,104	175,667	175,384
無形固定資産	Goodwill and Intangible Assets						
のれん	Goodwill	0	0	—	—	—	—
その他	Others	3,089	2,902	3,187	3,019	3,032	2,908
無形固定資産合計	Total Goodwill and Intangible Assets	3,089	2,902	3,187	3,019	3,032	2,908
投資その他の資産	Investments, Long-Term Receivables and Other Assets						
投資有価証券	Investment Securities	64,678	55,214	42,853	44,385	55,756	59,359
長期貸付金	Long-Term Loans	8,719	3,995	2,760	2,493	2,938	2,583
繰延税金資産	Deferred Income Taxes	7,739	8,161	9,081	9,945	9,952	9,472
退職給付に係る資産	Net defined benefit asset	4,619	4,669	1,941	2,386	10,195	10,717
その他	Other Investments	9,935	7,936	9,117	10,053	9,787	9,559
貸倒引当金	Allowance for Doubtful Receivables	-873	-775	-1,052	-1,259	-1,121	-906
投資その他の資産合計	Total Investments, Long-Term Receivables and Other Assets	94,819	79,201	64,701	68,005	87,508	90,785
固定資産合計	Total Noncurrent Assets	253,418	254,944	248,192	248,129	266,208	269,077
資産合計	Total Assets	568,380	573,198	532,615	526,603	560,769	552,659

連結貸借対照表/Consolidated Balance Sheets

百万円/ Million ¥

負債及び純資産の部	Liabilities and Net Assets	2018/3	2019/3	2020/3	2020/9	2021/3	2021/9
負債の部	Liabilities						
流動負債	Current Liabilities						
支払手形及び買掛金	Notes and Accounts Payable	87,507	84,003	78,999	65,803	80,555	69,108
電子記録債務	Electronically Recorded Obligations	43,637	43,301	37,880	24,926	33,114	31,420
短期借入金	Bank Loans	13,320	18,418	20,363	63,480	43,053	36,307
未払法人税等	Income Taxes	6,074	2,933	3,038	2,019	3,702	3,635
役員賞与引当金	Allowance for Directors' Bonuses	268	269	236	149	244	137
設備支払手形	Equipment Notes Payable	3,714	7,308	3,380	2,242	2,557	1,964
1年内償還予定の 転換社債型新株予約権付社債	Current portion of convertible bond-type bonds with subscription rights to shares	—	11,099	—	—	—	—
その他	Others	37,515	43,899	35,000	32,790	31,446	29,453
流動負債合計	Total Current Liabilities	192,038	211,234	178,899	191,413	194,675	172,027
固定負債	Long-Term Liabilities						
社債	Corporate Bond	—	—	—	—	—	10,000
転換社債型新株予約権付社債	Convertible Bond-type Bonds with Subscription Rights to Shares	10,624	—	—	—	—	—
長期借入金	Long-Term Debt	25,338	32,697	33,228	27,302	26,211	18,120
リース債務	Lease Obligations	563	537	547	559	467	686
繰延税金負債	Deferred Income Taxes	9,414	7,356	3,811	2,870	9,837	10,905
退職給付に係る負債	Net Defined Benefit Liability	15,859	19,394	23,190	23,308	23,331	23,912
役員退職慰労引当金	Provision for Directors' Retirement Benefits	507	586	615	575	630	582
執行役員退職慰労引当金	Provision for Officers' Retirement Benefits	810	779	875	951	791	867
持分法適用に伴う負債	Liabilities from Application of Equity Method	307	—	—	—	—	—
その他	Others	5,266	4,550	4,893	4,803	4,848	4,526
固定負債合計	Total Long-Term Liabilities	68,692	65,902	67,162	60,371	66,118	69,601
負債合計	Total Liabilities	260,731	277,137	246,061	251,785	260,793	241,629
純資産の部	Net Assets						
株主資本	Stockholders' Equity						
資本金	Common Stock	17,009	17,009	17,009	17,009	17,009	17,009
資本剰余金	Additional Paid-in Capital	19,579	19,579	19,579	19,579	19,579	19,679
利益剰余金	Retained Earnings	229,163	228,016	227,062	217,905	234,113	239,845
自己株式	Treasury Stock	-7,516	-7,517	-8,868	-10,209	-14,295	-14,295
株主資本合計	Total Stockholders' Equity	258,235	257,087	254,782	244,285	256,407	262,239
その他の包括利益累計額	Accumulated Other Comprehensive Income(Loss)						
その他有価証券評価差額金	Unrealized Gain or Loss on Available-for-Sale Securities	27,935	21,349	14,642	16,322	23,740	25,661
為替換算調整勘定	Cumulative Translation Adjustments	7,355	5,625	8,117	5,201	4,497	7,833
退職給付に係る調整累計額	Remeasurements of Defined Benefit Plans	-688	-2,927	-6,555	-6,220	-652	-458
その他の包括利益累計額合計	Total Accumulated Other Comprehensive Income(Loss)	34,601	24,047	16,205	15,303	27,585	33,036
非支配株主持分	Non-Controlling Interests	14,811	14,926	15,565	15,228	15,982	15,754
純資産合計	Total Net Assets	307,648	296,061	286,553	274,817	299,975	311,029
負債及び純資産合計	Total Liabilities and Net Assets	568,380	573,198	532,615	526,603	560,769	552,659

連結損益計算書/Consolidated Income Statements

百万円/ Million ¥		2018/3	2019/3	2020/3	2020/9	2021/3	2021/9
売上高	Net Sales	659,730	681,006	664,499	236,254	572,639	278,927
売上原価	Cost of Sales	578,784	608,053	596,787	223,068	517,479	242,745
売上総利益	Gross Profit	80,945	72,953	67,712	13,185	55,159	36,181
販売費及び一般管理費	Selling General and Administrative Expenses	45,404	46,302	46,996	22,002	44,695	25,889
営業利益又は営業損失	Operating Income(Loss)	35,541	26,650	20,715	-8,816	10,463	10,292
営業外収益	Non-Operating Income	5,583	6,821	6,323	3,366	8,681	4,582
受取利息及び配当金	Interest Income and Dividends Income	2,519	2,564	2,722	989	1,713	1,104
持分法による投資利益	Investment Profit on Equity Method	883	1,103	983	—	982	614
不動産賃貸料	Real Estate Rental Income	632	626	618	431	884	332
その他	Others	1,548	2,527	1,998	1,945	5,100	2,531
営業外費用	Non-Operating Expenses	4,703	2,014	5,772	4,270	4,611	1,332
支払利息	Interest Expense	334	296	303	181	333	160
持分法による投資損失	Investment Loss on Equity Method	—	—	—	90	—	—
固定資産除却損	Loss on Disposal of Fixed Assets	455	271	322	66	396	124
その他	Others	3,912	1,446	5,146	3,931	3,880	1,047
経常利益又は経常損失	Ordinary Income(Loss)	36,421	31,457	21,266	-9,720	14,533	13,542
特別利益	Extraordinary Gains	2,385	1,400	—	—	659	—
固定資産売却益	Gains on Sales of Fixed Assets	—	1,400	—	—	—	—
その他	Others	2,385	—	—	—	659	—
特別損失	Extraordinary Losses	6,162	12,740	9,052	—	433	288
減損損失	Impairment Loss on Fixed Assets	3,929	11,525	4,687	—	433	—
その他	Others	2,233	1,215	4,364	—	—	288
税金等調整前当期純利益又は税金等調整前四半期純損失	Net Income(Loss) before Taxes	32,644	20,116	12,213	-9,720	14,759	13,254
法人税等	Income Taxes	10,230	10,287	6,258	829	5,597	3,580
法人税等調整額	Deferred Taxes	-198	1,033	87	-2,755	-1,279	600
当期純利益又は当期純損失	Net Income(Loss)	22,612	8,796	5,868	-7,793	10,441	9,073
非支配株主に帰属する当期純利益	Profit Attributable to Non-Controlling Interests	2,117	1,691	1,256	185	1,044	658
親会社株主に帰属する当期純利益又は親会社株主に帰属する当期純損失	Profit(Loss) Attributable to Owners of Parent	20,495	7,104	4,612	-7,979	9,396	8,414

連結キャッシュ・フロー計算書/Consolidated Cash Flows Statements

百万円/ Million ¥		2018/3	2019/3	2020/3	2020/9	2021/3	2021/9
営業活動によるキャッシュ・フロー	Operating Activities						
税金等調整前当期純利益又は 税金等調整前当期純損失	Net Income (Loss) before Taxes	32,644	20,116	12,213	-9,720	14,759	13,254
減価償却費	Depreciation & Amortization	24,141	25,001	26,408	13,007	27,498	14,027
減損損失	Impairment Loss on Fixed Assets	3,929	11,525	4,687	—	433	—
退職給付に係る資産又は負債の増減額	Increase or Decrease in Net Defined Benefit Asset and Liability	-828	-568	507	466	863	437
受取利息及び受取配当金	Interest and Dividends Received	-2,519	-2,564	-2,722	-989	-1,713	-1,104
支払利息	Interest Expenses	334	296	303	181	333	160
為替差損益	Exchange (Profit) Loss	1,314	-990	3,135	-472	-205	-770
持分法による投資損益	Investment (Profit) Loss on Equity Method	-883	-1,103	-983	90	-982	-614
有形固定資産除売却損益	(Gain) Loss on Property, Plant and Equipment	384	-1,169	44	-95	190	88
投資有価証券売却損益	(Gain) Loss on Sales of Short-Term Investments and Investment Securities	—	—	—	—	-659	—
売上債権の増減額	(Increase) Decrease in Notes and Accounts Receivable	-4,926	6,675	8,980	17,610	-7,030	20,560
たな卸資産の増減額	(Increase) Decrease in Inventories	-4,243	-5,416	348	160	-337	-7,490
仕入債務の増減額	Increase (Decrease) in Notes and Accounts Payable	14,064	-3,713	-13,604	-24,984	-2,598	-12,324
その他	Others	-4,730	128	819	4,893	2,368	178
小計	Subtotal	58,681	48,217	40,139	148	32,920	26,403
利息及び配当金の受取額	Interest and Dividends Received in Cash	2,851	2,584	3,206	1,268	1,980	1,125
利息の支払額	Interest Paid	-349	-286	-302	-167	-355	-168
法人税等の支払額	Income Taxes Paid	-11,372	-13,720	-6,421	-1,772	-4,908	-3,372
営業活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Operating Activities	49,811	36,794	36,621	-522	29,636	23,987

連結キャッシュ・フロー計算書/Consolidated Cash Flows Statements

百万円 / Million¥		2018/3	2019/3	2020/3	2020/9	2021/3	2021/9
投資活動によるキャッシュ・フロー	Investing Activities						
定期預金の増減額	(Increase) Decrease in Time Deposits	-152	71	-95	22	-79	58
有形固定資産の取得による支出	Purchases of Property, Plant and Equipment	-31,528	-36,995	-46,691	-14,941	-26,435	-14,018
有形固定資産の売却による収入	Proceeds from Sales of Property, Plant and Equipment	1,562	1,645	1,392	1,939	1,970	78
無形固定資産の増減額	(Increase) Decrease in Intangible Fixed Assets	-556	-584	-727	-113	-478	-395
投資有価証券の増減額	(Increase) Decrease in Investments in Securities	-633	-4,849	0	75	967	22
貸付金の増減額	(Increase) Decrease in Loans Receivable	-1,467	-1,466	146	-619	-238	450
その他	Others	-178	-120	166	-20	186	1,092
投資活動によるキャッシュ・フロー	Net Cash Used in Investing Activities	-32,955	-42,299	-45,809	-13,656	-24,107	-12,711
フリー・キャッシュ・フロー	Free Cash Flow	16,856	-5,504	-9,188	-14,179	5,528	11,276
財務活動によるキャッシュ・フロー	Financing Activities						
短期借入金の増減額	Increase (Decrease) in Short-Term Debt	2,657	-1,513	1,168	40,428	22,621	-4,265
長期借入金の増減額	Increase (Decrease) in Long-Term Debt	1,912	14,027	2,466	-3,246	-7,084	-11,426
社債・CPの発行による収入	Proceeds from Issuance of Corporate Bond and Commercial Papers	20,000	20,000	28,000	8,000	8,000	16,000
社債・CPの償還による支出	Redemption of Corporate Bond and Commercial Papers	-24,000	-18,000	-40,646	-12,000	-12,000	-6,000
自己株式の増減による支出	(Increase) Decrease in Treasury Stock	-1	0	-1,350	-1,340	-5,427	0
リース債務の返済による支出	Repayment of Lease Obligation	-281	-280	-327	-219	-441	-205
配当金の支払額	Dividends Paid	-5,453	-5,690	-5,690	-1,177	-2,345	-2,736
非支配株主への配当金の支払額	Dividends Paid to Non-Controlling Interests	-793	-1,214	-571	-260	-531	-197
その他	Others	-	-	-	-	-	-1,012
財務活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Financing Activities	-5,960	7,327	-16,950	30,184	2,792	-9,843
現金及び現金同等物に係る換算差額	Effect of Exchange Rate Changes on Cash and Equivalents	216	932	993	-31	-3,649	1,580
現金及び現金同等物の増減額	Net Increase (Decrease) in Cash and Cash Equivalents	11,112	2,755	-25,145	15,973	4,671	3,013
現金及び現金同等物の期首残高	Cash and Cash Equivalents at Beginning of Year	82,493	95,007	98,403	74,314	74,314	78,986
新規連結による現金及び現金同等物増加額	Increase in Cash and Cash Equivalents Accompanying Consolidation	1,400	640	844	-	-	-
非連結子会社との合併に伴う現金及び現金同等物増加額	Increase in Cash and Cash Equivalent Sresulting from Merger with Unconsolidated Subsidiaries	-	-	212	-	-	-
現金及び現金同等物の期末残高	Cash and Cash Equivalents at End of Year	95,007	98,403	74,314	90,288	78,986	81,999

連結損益計算書、連結貸借対照表(要約版)/Consolidated Income Statements and Consolidated Balance Sheets(Abridged edition)

連結損益計算書/Consolidated Income Statement

百万円/Million ¥		2020/3	2021/3	予想/Forecast 2022/3
売上高	Net Sales	664,499	572,639	600,000
営業利益	Operating Income	20,715	10,463	25,000
(売上高営業利益率)	(Operating Margin)	(3.1%)	(1.8%)	(4.2%)
経常利益	Ordinary Income	21,266	14,533	27,000
(売上高経常利益率)	(Ordinary Margin)	(3.2%)	(2.5%)	(4.5%)
親会社株主に帰属する当期純利益	Profit Attributable to Owners of Parent	4,612	9,396	18,000
1株当たり当期純利益	EPS	19.46	40.45	78.94

連結貸借対照表/Consolidated Balance Sheet

百万円/Million ¥		2021/3	2021/3	予想/Forecast 2022/3
流動資産	Current Assets	284,423	294,560	285,000
有形固定資産	Property, Plant and Equipment, Net	180,302	175,667	176,000
投資等	Total Investments, Long-Term Receivables and Other Assets	67,889	90,541	94,000
総資産	Total Assets	532,615	560,769	555,000
有利子負債	Interest-Bearing Debt	57,591	69,264	48,000
その他負債	Other Liabilities	188,470	191,528	190,000
非支配株主持分	Non-Controlling Interests	15,565	15,982	16,000
自己資本	Stockholders' Equity	270,988	283,993	301,000
負債・純資産計	Total Liabilities and Net Assets	532,615	560,769	555,000
ROE ※1		1.7%	3.4%	6.2%
ROA ※2		3.8%	2.7%	4.8%

※1) ROE=親会社株主に帰属する当期純利益÷{(当期末純資産+前期末純資産)÷2}×100

※1) ROE=Profit Attributable to Owners of Parent÷{(Net Assets of End of Year+Net Assets of Beginning of Year)÷2}×100

※2) ROA=経常利益÷{(当期末総資産+前期末総資産)÷2}×100

※2) ROA=Ordinary Income÷{(Total Assets of End of Year+Total Assets of Beginning of Year)÷2}×100

(参考) 2022年3月期における収益認識基準に関する会計基準を適用したことによる影響額
/(Reference) Amount of Impact by Applying "Accounting Standard for Revenue Recognition" in FY2021

セグメント別情報 (事業別) / Segment Information by Business Group		懸架ばね事業		シート事業		精密部品事業		産業機器ほか事業		連結	
		Automotive Suspension Spring Unit		Automotive Seating Unit		Precision Spring & Components Unit		Industry & Others		Consolidated	
		2021/9 上期(1st Half)	2022/3 予想(Forecast)	2021/9 上期(1st Half)	2022/3 予想(Forecast)	2021/9 上期(1st Half)	2022/3 予想(Forecast)	2021/9 上期(1st Half)	2022/3 予想(Forecast)	2021/9 上期(1st Half)	2022/3 予想(Forecast)
売上高	Net Sales	54,353	118,000	98,351	219,000	77,358	163,000	48,863	100,000	278,927	600,000
収益認識に関する会計基準の適用による影響額	Amount of Impact by Applying "Accounting Standard for Revenue Recognition"	548	1,300	15,036	36,300	1,043	1,900	424	1,000	17,054	40,500
売上高 (収益認識に関する会計基準の適用以前と同様の算出方法)	Net Sales "Same Calculation Standard as Before Application"	54,901	119,300	113,388	255,300	78,402	164,900	49,288	101,000	295,981	640,500

セグメント別情報 (所在地別) / Segment Information by Location		日本		アジア		米欧ほか		消去		連結	
		Japan		Asia		North America & Others		Intersegment Sales		Consolidated	
		2021/9 上期(1st Half)	2022/3 予想(Forecast)	2021/9 上期(1st Half)	2022/3 予想(Forecast)	2021/9 上期(1st Half)	2022/3 予想(Forecast)	2021/9 上期(1st Half)	2022/3 予想(Forecast)	2021/9 上期(1st Half)	2022/3 予想(Forecast)
売上高	Net Sales	160,085	345,000	83,873	169,900	34,967	85,100	-	-	278,927	600,000
収益認識に関する会計基準の適用による影響額	Amount of Impact by Applying "Accounting Standard for Revenue Recognition"	13,098	30,500	-	-	3,955	10,000	-	-	17,054	40,500
売上高 (収益認識に関する会計基準の適用以前と同様の算出方法)	Net Sales "Same Calculation Standard as Before Application"	173,183	375,500	83,873	169,900	38,923	95,100	-	-	295,981	640,500

仕向先別 (海外売上高) / Overseas Sales by Region		アジア	北米	その他地域	海外売上高合計
		Asia	North America	Other Areas	Overseas Total
		2021/9 上期(1st Half)			
売上高	Net Sales	100,582	38,705	2,976	142,263
収益認識に関する会計基準の適用による影響額	Amount of Impact by Applying "Accounting Standard for Revenue Recognition"	-	3,955	-	3,955
売上高 (収益認識に関する会計基準の適用以前と同様の算出方法)	Net Sales "Same Calculation Standard as Before Application"	100,582	42,660	2,976	146,219

※収益認識に関する会計基準 (改正企業会計基準第29号) 等の適用により、従来は売上高として計上していた顧客からの有償支給額を2022年3月期より売上原価と相殺表示しております。
 ※By application of new "Accounting Standard for Revenue Recognition (ASBJ Statement No. 29)", purchase amount of customer supplied parts will be offset by "Net Sales" amount from fiscal year ending March-2022.
 ※2022年度3月期の売上高は上記会計基準の適用した後の数値となっているため、対前期の増減率は記載していません。
 ※The rate of change in "Net Sales" compared to the previous 2nd quarter of fiscal year is not stated due to applying of above Accounting Standard.
 ※収益認識に関する会計基準の適用による影響を、ファクトブック上のグラフ内に点線にて表示しております。
 ※The graphs on the "FINANCIAL FACT BOOK" represented by dotted line show impact by applying Accounting Standard.