

FINANCIAL FACT BOOK 2022/2023

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NHK Spring Co., Ltd.
2022.11.28

※注記

業績見通しには、現時点で入手可能な情報と当社の今後の計画等の将来予測が含まれています。
国内外の経済事情、為替レート等不確実な要因の状況変化によって、実際の業績が見通しと大きく異なる可能性があることをご承知おきください。

※Notes

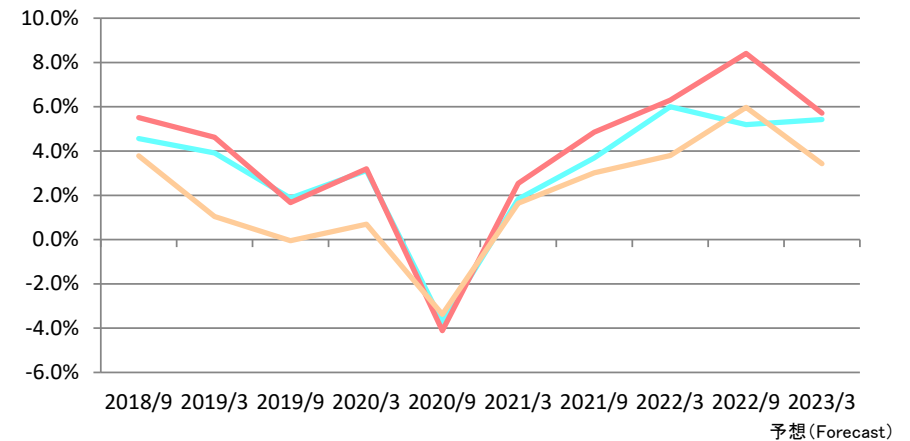
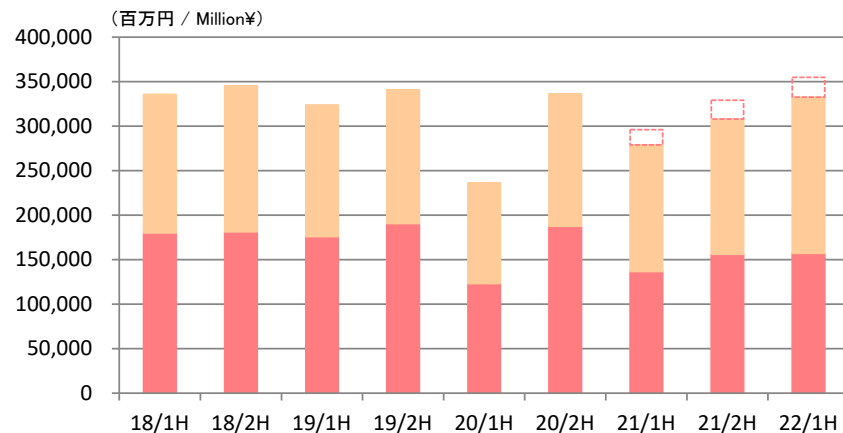
These earnings forecasts include information that is currently available at the time and predictions of our company's future plans.
Please be aware that actual results may differ greatly from these forecasts because of changes in uncertain factors such as international and domestic economic condition and exchange rates.

経営成績/Operating Results

百万円 / Million¥		2018/9	2019/3	2019/9	2020/3	2020/9	2021/3	※2021/9	※2022/3	※2022/9	※2023/3
売上高	Net Sales	335,685	681,006	323,712	664,499	236,254	572,639	278,927	586,903	332,612	700,000
前年比	Year-over-Year	5.6%	3.2%	-3.6%	-2.4%	-27.0%	-13.8%	—	—	19.2%	19.3%
国内売上高	Domestic Sales	180,044	361,257	175,863	366,503	123,215	310,805	136,663	292,761	157,140	—
前年比	Year-over-Year	2.8%	-0.6%	-2.3%	1.5%	-29.9%	-15.2%	—	—	15.0%	—
海外売上高	Overseas Sales	155,641	319,749	147,849	297,996	113,039	261,833	142,263	294,142	175,472	—
前年比	Year-over-Year	9.1%	7.9%	-5.0%	-6.8%	-23.5%	-12.1%	—	—	23.3%	—
売上高営業利益率	Operating Margin	4.6%	3.9%	1.9%	3.1%	-3.7%	1.8%	3.7%	3.6%	5.2%	5.4%
売上高経常利益率	Ordinary Margin	5.5%	4.6%	1.7%	3.2%	-4.1%	2.5%	4.9%	5.2%	8.4%	5.7%
売上高当期純利益率	Return on Sales	3.8%	1.0%	0.0%	0.7%	-3.4%	1.6%	3.0%	5.5%	6.0%	3.4%

■ 国内売上高/Domestic Sales ■ 海外売上高/Overseas Sales

— 売上高営業利益率/Operating Margin — 売上高経常利益率/Ordinary Margin
— 売上高当期純利益率/Return on Sales



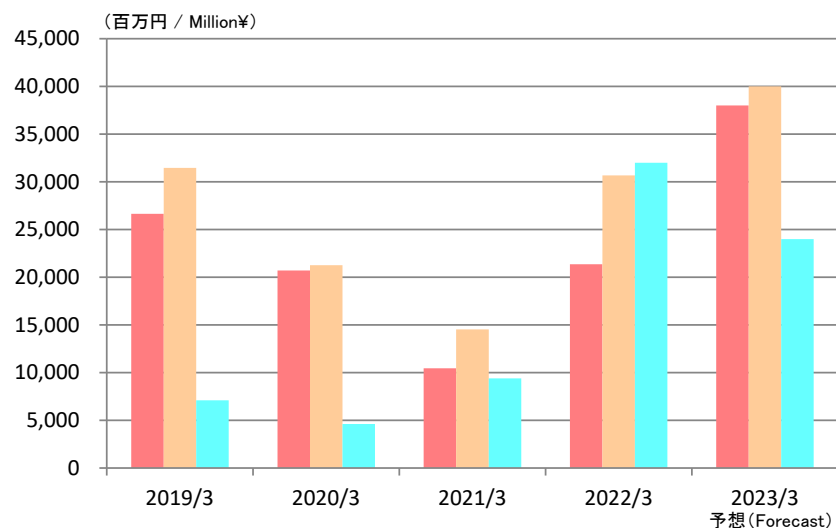
※2022年3月期より、収益認識に関する会計基準(改正企業会計基準第29号)の適用しており、従来は売上高として計上していた顧客からの有償支給額を売上原価と相殺表示しております。
 ※By application of new "Accounting Standard for Revenue Recognition (ASBJ Statement No. 29)", purchase amounts of customer supplied parts have been offset by "Net Sales" amounts from FYE2022.

経営成績/Operating Results

百万円 / Million¥		予想(Forecast)									
		2018/9	2019/3	2019/9	2020/3	2020/9	2021/3	2021/9	2022/3	2022/9	2023/3
営業利益	Operating Income	15,322	26,650	6,058	20,715	-8,816	10,463	10,292	21,359	17,282	38,000
前年比	Year-over-Year	-8.0%	-25.0%	-60.5%	-22.3%	—	-49.5%	—	104.1%	67.9%	77.9%
経常利益	Ordinary Income	18,505	31,457	5,411	21,266	-9,720	14,533	13,542	30,674	27,987	40,000
前年比	Year-over-Year	-1.1%	-13.6%	-70.8%	-32.4%	—	-31.7%	—	111.1%	106.7%	30.4%
親会社株主に帰属する当期純利益	Profit Attributable to Owners of Parent	12,705	7,104	-149	4,612	-7,979	9,396	8,414	31,998	19,871	24,000
前年比	Year-over-Year	0.1%	-65.3%	—	-35.1%	—	103.7%	—	240.5%	136.1%	-25.0%
自己資本利益率	ROE	—	2.5%	—	1.7%	—	3.4%	—	10.5%	—	7.2%
総資産経常利益率	ROA	—	5.5%	—	3.8%	—	2.7%	—	5.3%	—	6.7%

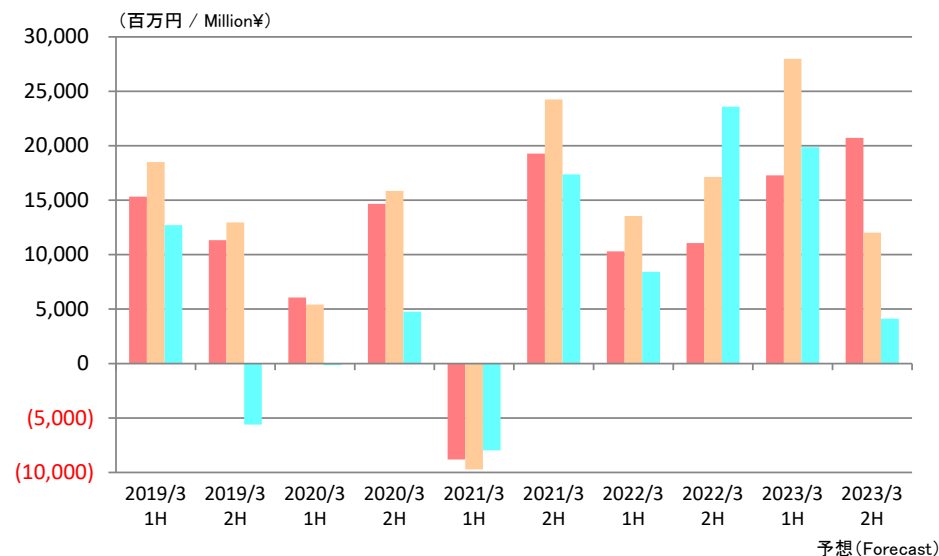
＜通期/Full-Year＞

- 営業利益/Operating Income
- 経常利益/Ordinary Income
- 親会社株主に帰属する当期純利益/Profit Attributable to Owners of Parent



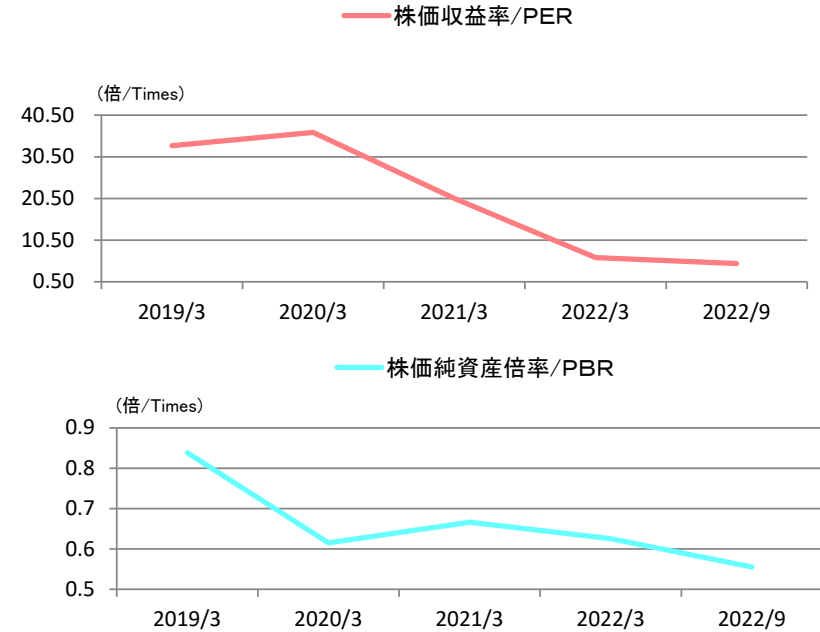
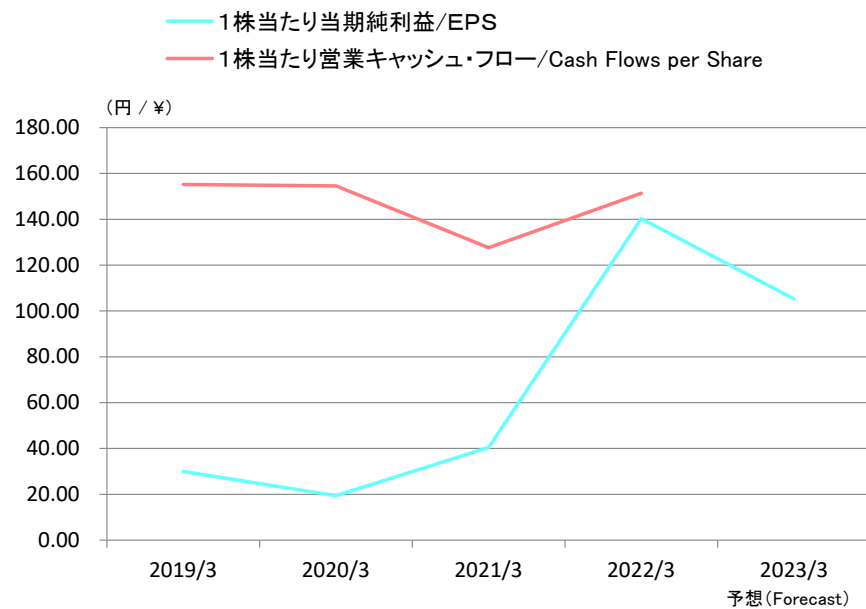
＜上・下別/Half-Year＞

- 営業利益/Operating Income
- 経常利益/Ordinary Income
- 親会社株主に帰属する当期純利益/Profit Attributable to Owners of Parent



経営成績/Operating Results

円 / ¥		予想(Forecast)					
		2019/3	2020/3	2021/3	2022/3	2022/9	2023/3
1株当たり当期純利益	EPS	29.97	19.46	40.45	140.33	87.15	105.25
1株当たり営業キャッシュ・フロー	Operating Cash Flows per Share	155.19	154.55	127.57	151.33	96.68	—
期末日株価	Closing Share Price at Fiscal Year End	994	708	830	885	851	—
株価収益率(倍)	PER(Times)	33.17	36.38	20.52	6.31	4.88	—
株価営業キャッシュ・フロー倍率(倍)	Price Operating Cash Flows Ratio(Times)	6.4	4.6	6.5	5.8	4.4	—
株価純資産倍率(倍)	PBR(Times)	0.8	0.6	0.7	0.6	0.6	—



※2022/9 株価収益率は、第2四半期連結累計期間の1株当たり純利益(87.15円)×2を使用

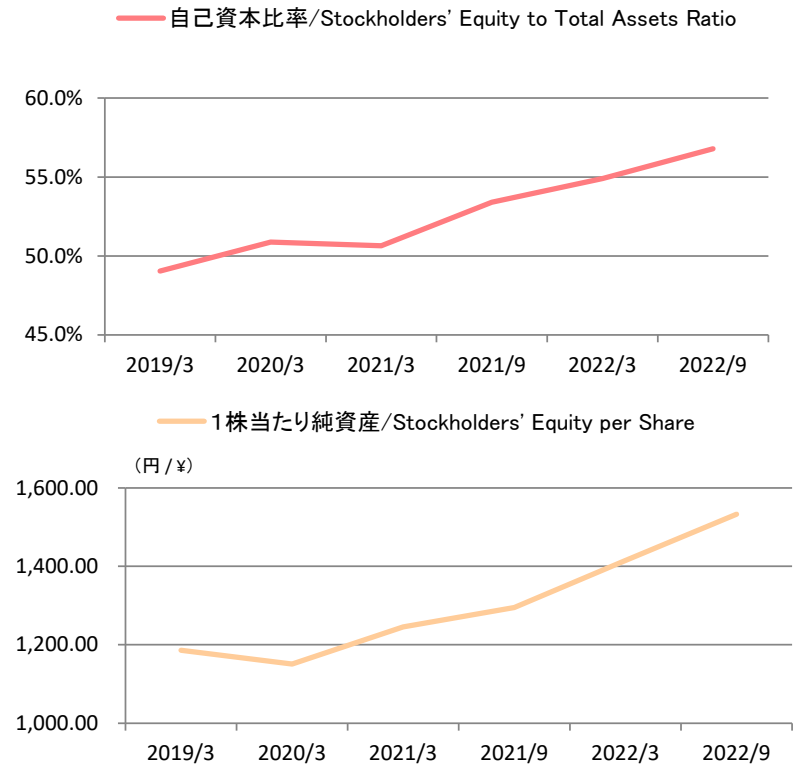
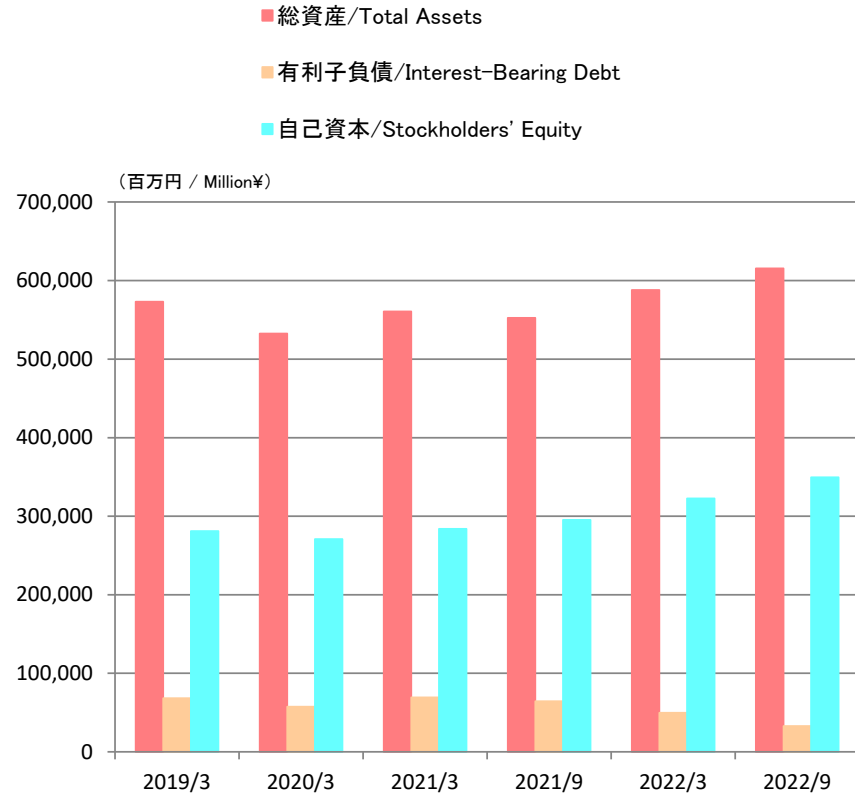
※2022/9 PER; EPS(¥87.15) in the 1st half × 2

※2022/9 株価営業キャッシュ・フロー倍率は、第2四半期連結累計期間の1株当たり営業キャッシュ・フロー(96.68円)×2を使用

※2022/9 Price Operating Cash Flows Ratio; Cash Flow Per Share(¥96.68) in the 1st half × 2

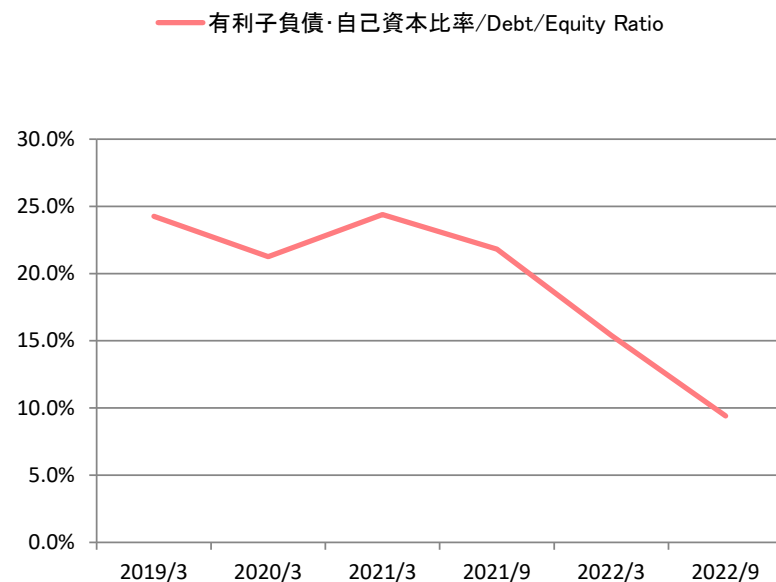
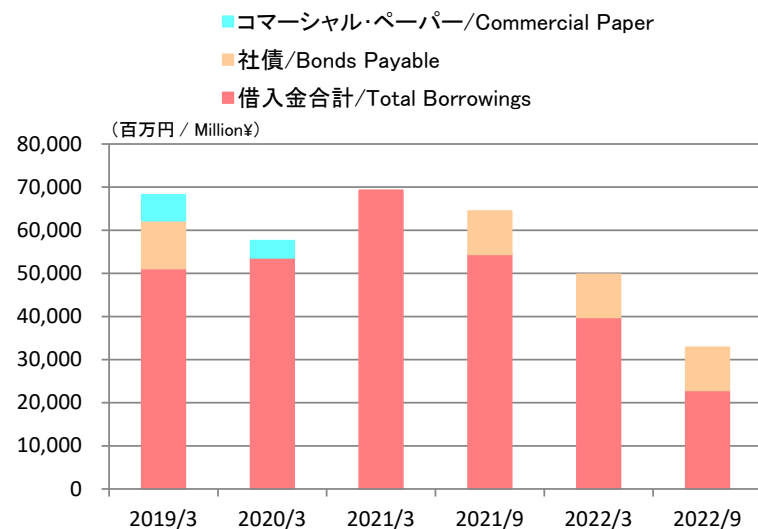
財政状態/Financial Condition

百万円 / Million¥		2019/3	2020/3	2021/3	2021/9	2022/3	2022/9
総資産	Total Assets	573,198	532,615	560,769	552,659	588,091	615,494
有利子負債	Interest-Bearing Debt	68,215	57,591	69,264	64,427	49,782	32,869
自己資本	Stockholders' Equity	281,134	270,988	283,993	295,275	322,614	349,509
自己資本比率	Stockholders' Equity to Total Assets Ratio	49.0%	50.9%	50.6%	53.4%	54.9%	56.8%
1株当たり純資産(円)	Stockholders' Equity per Share(¥)	1,185.77	1,151.04	1,245.48	1,294.96	1,414.87	1,532.82



財政状態/Financial Condition

百万円 / Million¥		2019/3	2020/3	2021/3	2021/9	2022/3	2022/9
短期借入金	Short-Term Borrowings	3,315	3,419	26,036	22,625	13,571	4,749
長期借入金	Long-Term Borrowings	47,800	50,172	43,228	31,802	26,211	18,120
(うち一年以内返済)	(Due Within One Year)	(15,103)	(16,943)	(17,017)	(13,682)	(15,101)	(12,520)
借入金合計	Total Borrowings	51,116	53,591	69,264	54,427	39,782	22,869
社債	Bonds Payable	11,099	—	—	10,000	10,000	10,000
(うち一年以内償還)	(Due Within One Year)	(11,099)	(—)	(—)	(—)	(—)	(—)
コマーシャル・ペーパー	Commercial Paper	6,000	4,000	—	—	—	—
有利子負債合計	Total Interest-Bearing Debt	68,215	57,591	69,264	64,427	49,782	32,869
有利子負債・自己資本比率(D/Eレシオ)	Debt/Equity Ratio	24.3%	21.3%	24.4%	21.8%	15.4%	9.4%
純有利子負債合計	Net Interest-Bearing Debt	-30,358	-17,001	-10,066	-17,859	-42,348	-50,327



※グラフの合計額が有利子負債合計額となっております。

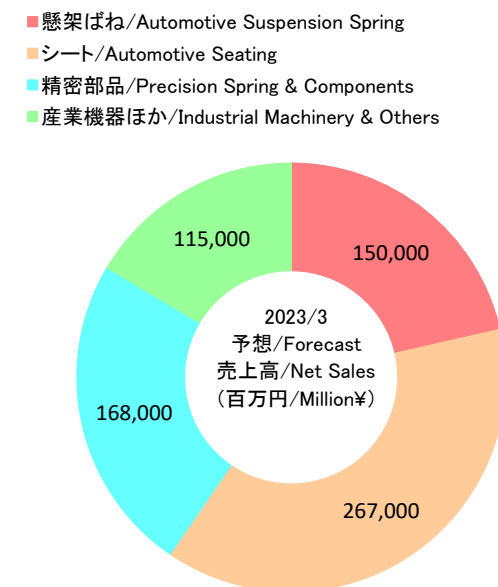
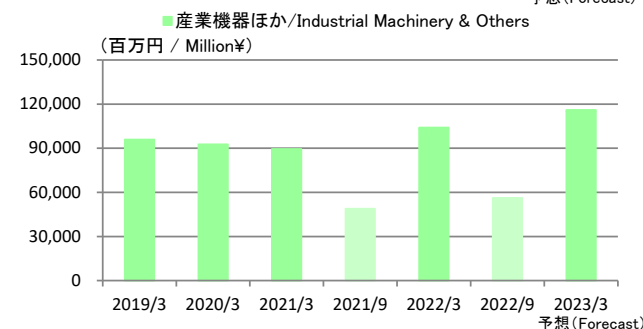
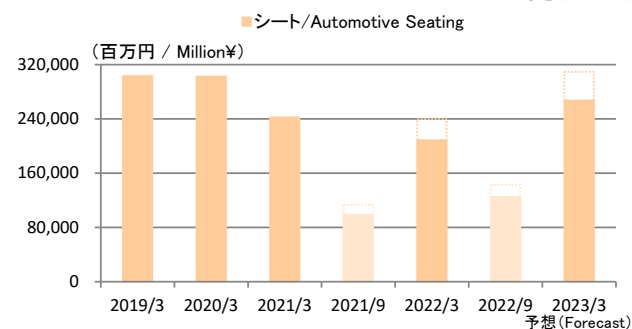
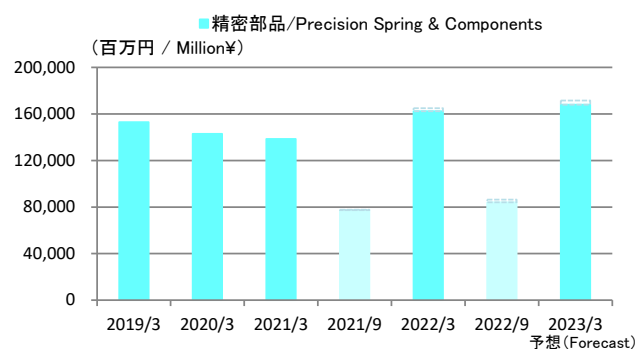
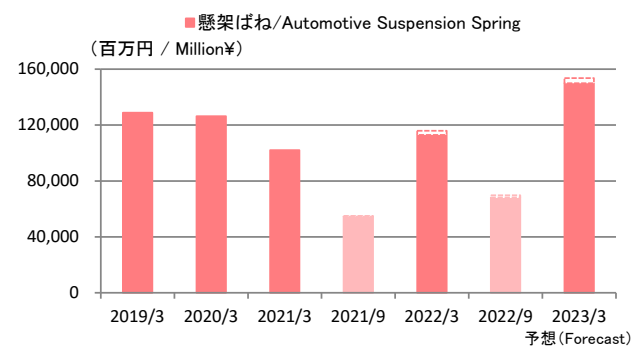
※The sum of the graph is Total Interest-Bearing Debt.

※短期借入金及び長期借入金は、内部取引消去後の純額を表示しております。

※The figures of Short-Term Borrowings and Long-Term Borrowings show their net amount after elimination.

セグメント情報(事業別)/Segment Information by Business Group

百万円 / Million¥			2019/3	2020/3	2021/3	2021/9	2022/3	2022/9	2023/3 予想(Forecast)
売上高:	懸架ばね事業	Automotive Suspension Spring	128,880	126,332	102,071	54,353	112,994	68,179	150,000
Net Sales	シート事業	Automotive Seating	303,242	302,573	242,514	98,351	208,431	124,748	267,000
	精密部品事業	Precision Spring & Components	152,958	142,982	138,529	77,358	162,287	84,058	168,000
	産業機器ほか事業	Industrial Machinery & Others	95,925	92,611	89,523	48,863	103,189	55,626	115,000
	連結	Consolidated	681,006	664,499	572,639	278,927	586,903	332,612	700,000



百万円 / Million¥			2019/3	2020/3	2021/3	2021/9	2022/3	2022/9	2023/3 予想(Forecast)
セグメント利益:	懸架ばね事業	Automotive Suspension Spring	6,193	2,708	-4,687	-1,574	-4,360	-1,771	-2,000
(営業利益)	シート事業	Automotive Seating	4,435	6,960	1,972	-1,876	-2,853	2,596	9,000
Segment Profit	精密部品事業	Precision Spring & Components	9,791	6,243	6,833	8,679	17,810	9,831	17,000
(Operating Income)	産業機器ほか事業	Industrial Machinery & Others	6,229	4,802	6,344	5,064	10,763	6,625	14,000
	連結	Consolidated	26,650	20,715	10,463	10,292	21,359	17,282	38,000

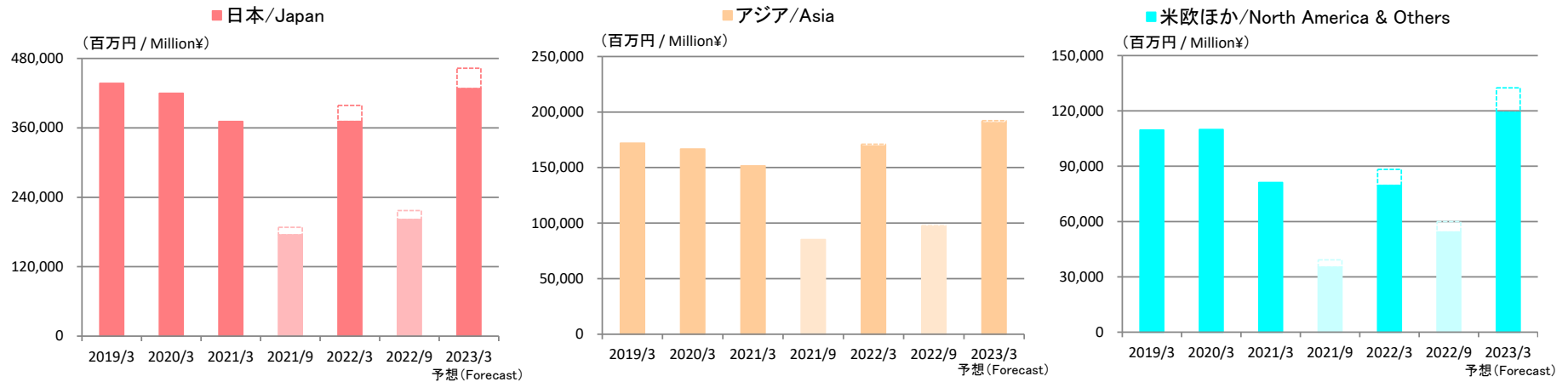
セグメント情報(所在地別)/Segment Information by Location

売上高/Net Sales

百万円 / Million¥

予想(Forecast)

			2019/3	2020/3	2021/3	2021/9	2022/3	2022/9	2023/3
日本: Japan	対外部顧客	For Customers	403,265	391,390	343,115	160,085	341,391	184,280	396,700
	セグメント間	Inter-segment	33,696	28,398	27,965	14,937	29,511	17,127	31,000
	計	Total	436,962	419,789	371,081	175,023	370,902	201,408	427,700
アジア: Asia	対外部顧客	For Customers	168,992	163,951	148,956	83,873	166,504	94,859	185,800
	セグメント間	Inter-segment	3,057	2,760	2,593	1,373	2,743	1,960	4,500
	計	Total	172,050	166,711	151,550	85,247	169,247	96,819	190,300
米欧ほか: North America & Others	対外部顧客	For Customers	108,748	109,158	80,567	34,967	79,007	53,472	117,500
	セグメント間	Inter-segment	835	707	581	280	561	831	1,700
	計	Total	109,583	109,865	81,148	35,248	79,568	54,303	119,200
消去			-37,590	-31,866	-31,140	-16,592	-32,815	-19,919	-37,200
連結			681,006	664,499	572,639	278,927	586,903	332,612	700,000



営業利益/Operating Income

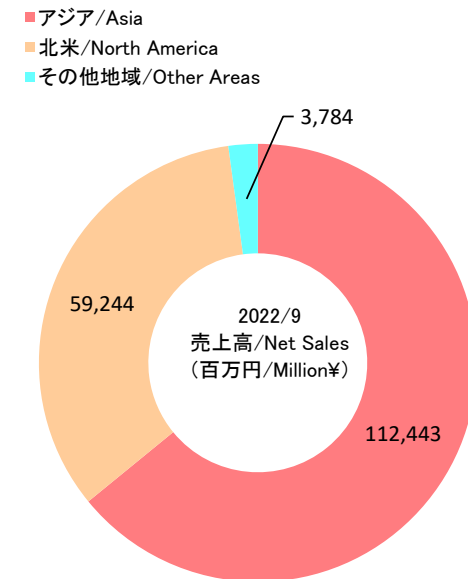
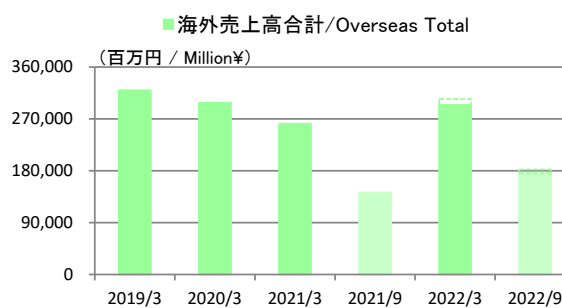
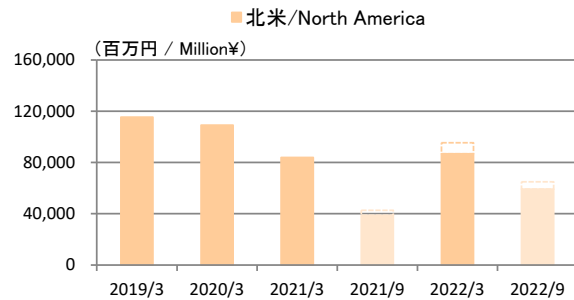
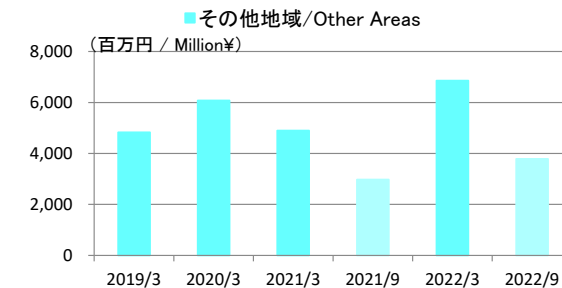
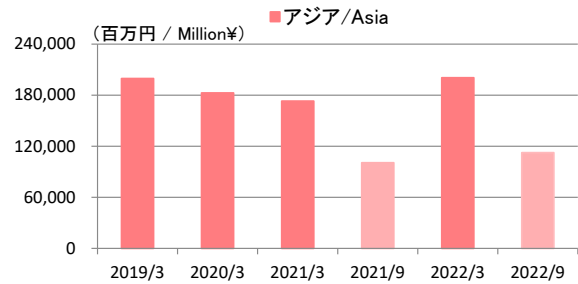
百万円 / Million¥

予想(Forecast)

			2019/3	2020/3	2021/3	2021/9	2022/3	2022/9	2023/3
日本	Japan		19,562	15,816	10,021	8,639	20,193	12,378	27,400
アジア	Asia		11,362	9,048	6,421	6,134	10,201	7,494	12,300
米欧ほか	North America & Others		-4,274	-4,148	-5,979	-4,481	-9,035	-2,590	-1,700
連結	Consolidated		26,650	20,715	10,463	10,292	21,359	17,282	38,000

仕向先別(海外)売上高/Overseas Sales by Region

百万円 / Million¥		2019/3	2020/3	2021/3	2021/9	2022/3	2022/9
アジア	売上高	Net Sales	199,572	182,688	173,061	100,582	200,507
Asia	構成比	Composition	29.3%	27.5%	30.2%	36.1%	33.8%
	前年比	Year-over-Year	8.4%	-8.5%	-5.3%	-	11.8%
北米	売上高	Net Sales	115,350	109,224	83,870	38,705	86,776
North America	構成比	Composition	16.9%	16.4%	14.6%	13.9%	17.8%
	前年比	Year-over-Year	6.0%	-5.3%	-23.2%	-	53.1%
その他地域	売上高	Net Sales	4,827	6,083	4,901	2,976	6,857
Other Areas	構成比	Composition	0.7%	0.9%	0.9%	1.1%	1.1%
	前年比	Year-over-Year	39.4%	26.0%	-19.4%	-	27.1%
海外売上高合計	Overseas Total		319,749	297,996	261,833	142,263	294,142
海外売上高比率	Overseas Ratio		47.0%	44.8%	45.7%	51.0%	52.8%

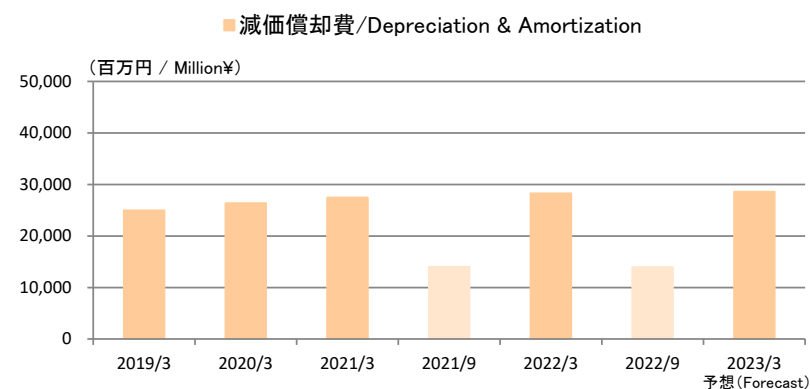
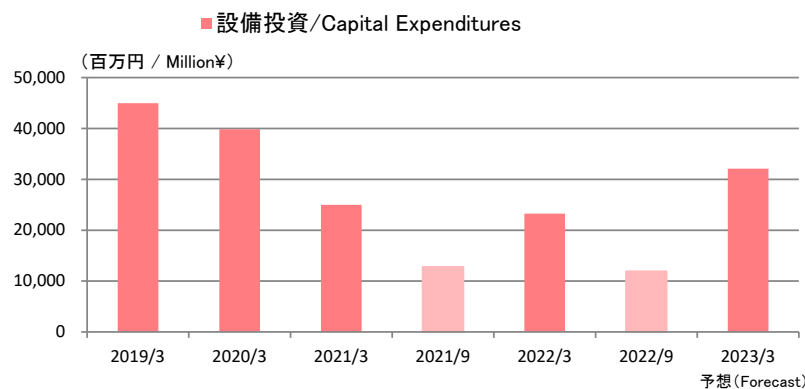


※上記は監査対象外の数字です。
 ※The above is exempt from Quarterly review (audit).

設備投資、減価償却費/Capital Expenditures, Depreciation & Amortization

予想(Forecast)

百万円 / Million¥		2019/3	2020/3	2021/3	2021/9	2022/3	2022/9	2023/3
設備投資	Capital Expenditures	44,975	39,850	24,981	12,763	23,253	11,927	32,100
前年比	Year-over-Year	32.2%	-11.4%	-37.3%	-3.2%	-6.9%	-6.5%	38.0%
減価償却費	Depreciation & Amortization	25,001	26,408	27,498	14,027	28,300	13,952	28,600
前年比	Year-over-Year	3.6%	5.6%	4.1%	7.8%	2.9%	-0.5%	1.1%



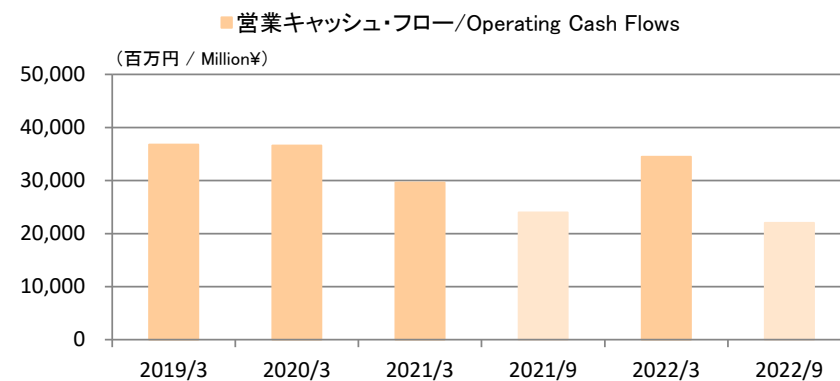
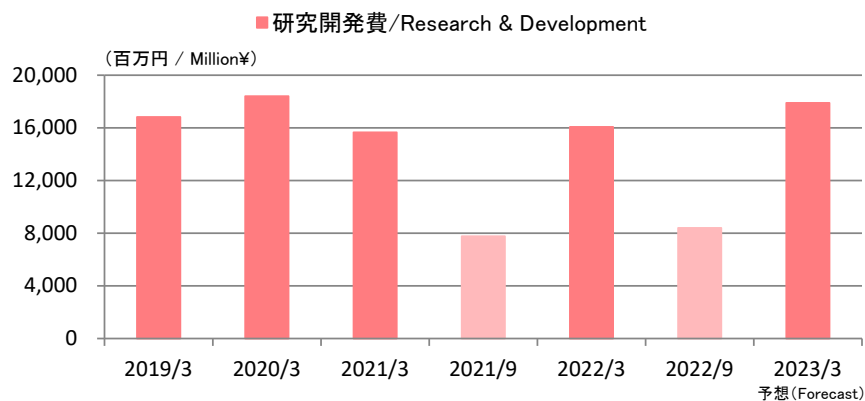
事業セグメント別設備投資・減価償却費内訳/Capital Expenditure, Depreciation & Amortization by Sales Composition

予想(Forecast)

百万円 / Million¥		2019/3	2020/3	2021/3	2021/9	2022/3	2022/9	2023/3
懸架ばね事業	設備投資	12,547	15,156	4,958	1,824	3,054	1,884	7,000
Automotive Suspension Spring	減価償却費	5,402	6,214	5,949	3,209	6,614	3,291	6,800
シート事業	設備投資	6,544	5,570	6,270	2,510	5,031	2,148	5,000
Automotive Seating	減価償却費	6,044	5,402	5,133	2,746	4,839	2,686	5,300
精密部品事業	設備投資	14,841	14,462	10,510	6,513	11,375	4,544	12,000
Precision Spring & Components	減価償却費	9,302	9,897	10,970	5,471	11,430	5,434	11,300
産業機器ほか事業	設備投資	8,816	2,952	2,470	1,626	3,049	3,104	6,800
Industrial Machinery & Others	減価償却費	2,655	3,122	3,755	1,731	3,675	1,683	3,700
全社共有	設備投資	2,225	1,708	770	288	742	246	1,300
Company-wide sharing	減価償却費	1,596	1,771	1,688	868	1,741	856	1,500

研究開発費、営業キャッシュ・フロー/Research & Development, Operating Cash Flows

百万円 / Million¥		2019/3	2020/3	2021/3	2021/9	2022/3	2022/9	2023/3
研究開発費	Research & Development	16,822	18,407	15,664	7,765	16,077	8,397	17,900
売上高比率	R&D per Sales Ratio	2.5%	2.8%	2.7%	2.8%	2.7%	2.5%	2.6%
営業キャッシュ・フロー	Operating Cash Flows	36,794	36,621	29,636	23,987	34,505	22,044	—
前年比	Year-over-Year	-26.1%	-0.5%	-19.1%	—	16.4%	-8.1%	—



連結対象会社数/The Number of Consolidated Subsidiaries

連結子会社 / Consolidated Subsidiaries		2019/3	2020/3	2021/3	2021/9	2022/3	2022/9
国内	Domestic	18	19	19	19	19	19
海外	Overseas	20	20	20	19	19	19
計	Total	38	39	39	38	38	38

持分法適用会社 / Affiliated Companies		2019/3	2020/3	2021/3	2021/9	2022/3	2022/9
国内	Domestic	4	4	4	4	4	4
海外	Overseas	5	5	5	5	5	5
計	Total	9	9	9	9	9	9

連結貸借対照表/Consolidated Balance Sheets

資産の部	Assets	2019/3	2020/3	2021/3	2021/9	2022/3	2022/9
資産の部	Assets						
流動資産	Current Assets						
現金及び預金	Cash and Bank Deposits	98,573	74,593	79,331	82,286	92,130	83,197
受取手形、売掛金及び 契約資産	Notes and Accounts Receivable – Trade, and Contract Assets	139,689	134,315	140,633	119,756	138,124	152,853
棚卸資産	Inventories	54,691	54,785	54,818	63,447	73,872	86,766
その他	Other Current Assets	25,417	20,865	19,970	18,247	21,277	22,822
貸倒引当金	Allowance for Doubtful Accounts	-117	-136	-193	-157	-126	-149
流動資産合計	Total Current Assets	318,254	284,423	294,560	283,581	325,279	345,491
固定資産	Non-current Assets						
有形固定資産	Property, Plant and Equipment, Net						
建物及び構築物	Buildings and Structures	52,952	56,483	53,907	53,057	54,028	55,441
機械装置及び運搬具	Machinery and Equipment	53,502	61,146	67,466	68,682	61,286	66,813
土地	Land	31,006	31,149	29,444	30,493	30,483	31,289
リース資産	Lease Assets	658	674	586	497	518	482
建設仮勘定	Construction in Progress	25,088	19,943	13,997	12,157	10,275	9,746
その他	Others	9,630	10,906	10,263	10,495	9,624	9,665
有形固定資産合計	Total Property, Plant and Equipment, Net	172,839	180,302	175,667	175,384	166,217	173,440
無形固定資産	Goodwill and Intangible Assets						
のれん	Goodwill	0	—	—	—	—	—
その他	Others	2,902	3,187	3,032	2,908	3,034	3,600
無形固定資産合計	Total Goodwill and Intangible Assets	2,902	3,187	3,032	2,908	3,034	3,600
投資その他の資産	Investments, Long-Term Receivables and Other Assets						
投資有価証券	Investment Securities	55,214	42,853	55,756	59,359	58,703	55,633
長期貸付金	Long-Term Loans Receivable	3,995	2,760	2,938	2,583	1,670	1,890
繰延税金資産	Deferred Taxes Assets	8,161	9,081	9,952	9,472	10,050	10,477
退職給付に係る資産	Retirement Benefit Asset	4,669	1,941	10,195	10,717	13,199	14,247
その他	Other Investments	7,936	9,117	9,787	9,559	10,839	11,647
貸倒引当金	Allowance for Doubtful Accounts	-775	-1,052	-1,121	-906	-904	-933
投資その他の資産合計	Total Investments, Long-Term Receivables and Other Assets	79,201	64,701	87,508	90,785	93,559	92,962
固定資産合計	Total Non-current Assets	254,944	248,192	266,208	269,077	262,811	270,003
資産合計	Total Assets	573,198	532,615	560,769	552,659	588,091	615,494

連結貸借対照表/Consolidated Balance Sheets

百万円/ Million ¥

負債及び純資産の部	Liabilities and Net Assets	2019/3	2020/3	2021/3	2021/9	2022/3	2022/9
負債の部	Liabilities						
流動負債	Current Liabilities						
支払手形及び買掛金	Notes and Accounts Payable – Trade	84,003	78,999	80,555	69,108	80,027	93,855
電子記録債務	Electronically Recorded Obligations – Operating	43,301	37,880	33,114	31,420	31,162	34,388
短期借入金	Short-Term Borrowings	18,418	20,363	43,053	36,307	28,672	17,269
未払法人税等	Income Taxes Payable	2,933	3,038	3,702	3,635	12,652	5,628
役員賞与引当金	Provision for Bonuses for Director	269	236	244	137	247	135
設備支払手形	Notes Payable – Facilities	7,308	3,380	2,557	1,964	2,281	2,969
1年内償還予定の 転換社債型新株予約権付社債	Current Portion of Convertible Bond-Type Bonds with Subscription Rights to Shares	11,099	—	—	—	—	—
その他	Others	43,899	35,000	31,446	29,453	32,281	33,827
流動負債合計	Total Current Liabilities	211,234	178,899	194,675	172,027	187,325	188,075
固定負債	Non-Current Liabilities						
社債	Bonds Payable	—	—	—	10,000	10,000	10,000
長期借入金	Long-Term Borrowings	32,697	33,228	26,211	18,120	11,110	5,600
リース債務	Lease Liabilities	537	547	467	686	721	842
繰延税金負債	Deferred Tax Liability	7,356	3,811	9,837	10,905	12,712	13,941
退職給付に係る負債	Retirement Benefit Liability	19,394	23,190	23,331	23,912	22,262	24,663
役員退職慰労引当金	Provision for Retirement Benefits for Directors	586	615	630	582	614	563
執行役員退職慰労引当金	Provision for Retirement Benefits for Officer	779	875	791	867	843	994
その他	Others	4,550	4,893	4,848	4,526	3,654	3,398
固定負債合計	Total Non-Current Liabilities	65,902	67,162	66,118	69,601	61,919	60,004
負債合計	Total Liabilities	277,137	246,061	260,793	241,629	249,244	248,080
純資産の部	Net Assets						
株主資本	Stockholders' Equity						
資本金	Share Capital	17,009	17,009	17,009	17,009	17,009	17,009
資本剰余金	Capital Surplus	19,579	19,579	19,579	19,679	19,679	19,684
利益剰余金	Retained Earnings	228,016	227,062	234,113	239,845	260,692	277,143
自己株式	Treasury Shares	-7,517	-8,868	-14,295	-14,295	-14,296	-14,301
株主資本合計	Total Stockholders' Equity	257,087	254,782	256,407	262,239	283,085	299,536
その他の包括利益累計額	Accumulated Other Comprehensive Income(Loss)						
その他有価証券評価差額金	Valuation Difference on Available-for-Sale Securities	21,349	14,642	23,740	25,661	25,292	22,286
為替換算調整勘定	Foreign Currency Translation Adjustment	5,625	8,117	4,497	7,833	11,592	24,951
退職給付に係る調整累計額	Remeasurements of Defined Benefit Plans	-2,927	-6,555	-652	-458	2,644	2,735
その他の包括利益累計額合計	Total Accumulated Other Comprehensive Income(Loss)	24,047	16,205	27,585	33,036	39,529	49,973
非支配株主持分	Non-Controlling Interests	14,926	15,565	15,982	15,754	16,232	17,904
純資産合計	Total Net Assets	296,061	286,553	299,975	311,029	338,847	367,413
負債及び純資産合計	Total Liabilities and Net Assets	573,198	532,615	560,769	552,659	588,091	615,494

連結損益計算書/Consolidated Income Statements

百万円/ Million ¥		2019/3	2020/3	2021/3	2021/9	2022/3	2022/9
売上高	Net Sales	681,006	664,499	572,639	278,927	586,903	332,612
売上原価	Cost of Sales	608,053	596,787	517,479	242,745	513,099	290,492
売上総利益	Gross Profit	72,953	67,712	55,159	36,181	73,803	42,120
販売費及び一般管理費	Selling General and Administrative Expenses	46,302	46,996	44,695	25,889	52,443	24,837
営業利益	Operating Income	26,650	20,715	10,463	10,292	21,359	17,282
営業外収益	Non-Operating Income						
受取利息及び配当金	Interest Income and Dividend Income	2,564	2,722	1,713	1,104	2,211	1,567
持分法による投資利益	Share of Profit of Entities Accounted for Using Equity Method	1,103	983	982	614	1,159	85
為替差益	Foreign Exchange Gains	961	—	1,229	1,600	6,529	9,230
その他	Others	2,192	2,616	4,755	1,263	2,677	819
営業外収益合計	Total Non-Operating Income	6,821	6,323	8,681	4,582	12,578	11,702
営業外費用	Non-Operating Expenses						
支払利息	Interest Expense	296	303	333	160	351	174
為替差損	Foreign Exchange Losses	—	3,866	—	—	—	—
その他	Others	1,718	1,602	4,276	1,171	2,911	822
営業外費用合計	Total Non-Operating Expenses	2,014	5,772	4,611	1,332	3,263	998
経常利益	Ordinary Income	31,457	21,266	14,533	13,542	30,674	27,987
特別利益	Extraordinary Gains						
固定資産売却益	Gains on Sales of Fixed Assets	1,400	—	—	—	26,692	—
その他	Others	—	—	659	—	209	—
特別利益合計	Total Extraordinary Gains	1,400	—	659	—	26,901	—
特別損失	Extraordinary Losses						
減損損失	Impairment Loss on Fixed Assets	11,525	4,687	433	—	7,117	—
その他	Others	1,215	4,364	—	288	353	—
特別損失合計	Total Extraordinary Losses	12,740	9,052	433	288	7,470	—
税金等調整前当期純利益	Profit Before Income Taxes	20,116	12,213	14,759	13,254	50,105	27,987
法人税等	Income Taxes	10,287	6,258	5,597	3,580	16,018	4,908
法人税等調整額	Deferred Taxes	1,033	87	-1,279	600	812	2,422
当期純利益	Profit	8,796	5,868	10,441	9,073	33,275	20,656
非支配株主に帰属する当期純利益	Profit Attributable to Non-Controlling Interests	1,691	1,256	1,044	658	1,276	785
親会社株主に帰属する当期純利益	Profit Attributable to Owners of Parent	7,104	4,612	9,396	8,414	31,998	19,871

連結キャッシュ・フロー計算書/Consolidated Cash Flows Statements

百万円/ Million ¥		2019/3	2020/3	2021/3	2021/9	2022/3	2022/9
営業活動によるキャッシュ・フロー	Cash Frows from Operating Activities						
税金等調整前当期純利益	Profit before Income Taxes	20,116	12,213	14,759	13,254	50,105	27,987
減価償却費	Depreciation & Amortization	25,001	26,408	27,498	14,027	28,300	13,952
減損損失	Impairment Loss on Fixed Assets	11,525	4,687	433	—	7,117	—
退職給付に係る資産又は負債の増減額	Increase(Decrease) in Net Defined Benefit Asset(Debt)	-568	507	863	437	-707	18
受取利息及び受取配当金	Interest and Dividend Income	-2,564	-2,722	-1,713	-1,104	-2,211	-1,567
支払利息	Interest Expenses	296	303	333	160	351	174
為替差損益	Foreign Exchange Losses(Gains)	-990	3,135	-205	-770	-2,186	-1,551
持分法による投資損益	Share of Loss(Profit) of Entities Accounted for Using Equity Method	-1,103	-983	-982	-614	-1,159	-85
有形固定資産除売却損益	Loss(Gain) on Sale and Retirement of Property, Plant and Equipment	-1,169	44	190	88	-26,199	73
投資有価証券売却損益	Loss(Gain) on Sales of Short-Term Investments and Investment Securities	—	—	-659	—	-183	—
売上債権の増減額	Decrease(Increase) in Trade Receivable	6,675	8,980	-7,030	20,560	4,716	-8,520
棚卸資産の増減額	Decrease(Increase) in Inventories	-5,416	348	-337	-7,490	-16,555	-7,732
仕入債務の増減額	Increase (Decrease) in Trade Payables	-3,713	-13,604	-2,598	-12,324	-2,851	12,470
その他	Others	128	819	2,368	178	1,521	-2,844
小計	Subtotal	48,217	40,139	32,920	26,403	40,058	32,375
利息及び配当金の受取額	Interest and Dividends Received	2,584	3,206	1,980	1,125	2,242	2,009
利息の支払額	Interest Paid	-286	-302	-355	-168	-374	-225
法人税等の支払額	Income Taxes Paid	-13,720	-6,421	-4,908	-3,372	-7,420	-12,115
営業活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Operating Activities	36,794	36,621	29,636	23,987	34,506	22,044

連結キャッシュ・フロー計算書/Consolidated Cash Flows Statements

百万円/ Million ¥		2019/3	2020/3	2021/3	2021/9	2022/3	2022/9
投資活動によるキャッシュ・フロー	Cash Flows from Investing Activities						
定期預金の増減額	Decrease(Increase) in Time Deposits	71	-95	-79	58	108	-3,670
有形固定資産の取得による支出	Purchases of Property, Plant and Equipment	-36,995	-46,691	-26,435	-14,018	-23,373	-10,248
有形固定資産の売却による収入	Proceeds from Sales of Property, Plant and Equipment	1,645	1,392	1,970	78	27,472	100
無形固定資産の増減額	Decrease(Increase) in Intangible Fixed Assets	-584	-727	-478	-395	-793	-273
投資有価証券の増減額	Decrease(Increase) in Investments in Securities	-4,849	0	967	22	-142	-941
貸付金の増減額	Decrease(Increase) in Loans Receivable	-1,466	146	-238	450	567	453
その他	Others	-120	166	186	1,092	1,148	-77
投資活動によるキャッシュ・フロー	Net Cash Provided by(Used in) Investing Activities	-42,299	-45,809	-24,107	-12,711	4,987	-14,657
フリー・キャッシュ・フロー	Free Cash Flow	-5,504	-9,188	5,528	11,276	39,493	7,386
財務活動によるキャッシュ・フロー	Cash Flows from Financing Activities						
短期借入金の増減額	Increase(Decrease) in Short-Term Borrowings	-1,513	1,168	22,621	-4,265	-13,015	-9,585
長期借入金の増減額	Increase(Decrease) in Long-Term Borrowings	14,027	2,466	-7,084	-11,426	-17,017	-8,091
社債・CPの発行による収入	Proceeds from Issuance of Bonds and Commercial Papers	20,000	28,000	8,000	16,000	22,000	-
社債・CPの償還による支出	Redemption of Bonds and Commercial Papers	-18,000	-40,646	-12,000	-6,000	-12,000	-
自己株式の増減による支出	Decrease(Increase) in Treasury Shares	0	-1,350	-5,427	0	0	0
リース債務の返済による支出	Repayment of Lease Liabilities	-280	-327	-441	-205	-403	-360
配当金の支払額	Dividends Paid	-5,690	-5,690	-2,345	-2,736	-5,472	-3,420
非支配株主への配当金の支払額	Dividends Paid to Non-Controlling Interests	-1,214	-571	-531	-197	-737	-94
その他	Others	-	-	-	-1,012	-1,012	-
財務活動によるキャッシュ・フロー	Net Cash Provided by(Used in) Financing Activities	7,327	-16,950	2,792	-9,843	-27,658	-21,552
現金及び現金同等物に係る換算差額	Effect of Exchange Rate Change on Cash and Equivalents	932	993	-3,649	1,580	1,073	1,266
現金及び現金同等物の増減額	Net Increase(Decrease) in Cash and Cash Equivalents	2,755	-25,145	4,671	3,013	12,908	-12,898
現金及び現金同等物の期首残高	Cash and Cash Equivalents at Beginning of Period	95,007	98,403	74,314	78,986	78,986	91,894
新規連結による現金及び現金同等物増加額	Increase in Cash and Cash Equivalents Accompanying Consolidation	640	844	-	-	-	-
非連結子会社との合併に伴う現金及び現金同等物増加額	Increase in Cash and Cash Equivalent Resulting from Merger with Unconsolidated Subsidiaries	-	212	-	-	-	-
現金及び現金同等物の期末残高	Cash and Cash Equivalents at End of Period	98,403	74,314	78,986	81,999	91,894	78,995

連結損益計算書、連結貸借対照表(要約版)/Consolidated Income Statements and Consolidated Balance Sheets(Abridged edition)

連結損益計算書/Consolidated Income Statement

百万円/Million ¥		2021/3	2022/3	予想/Forecast 2023/3
売上高	Net Sales	572,639	586,903	700,000
営業利益	Operating Income	10,463	21,359	38,000
(売上高営業利益率)	(Operating Margin)	(1.8%)	(3.6%)	(5.4%)
経常利益	Ordinary Income	14,533	30,674	40,000
(売上高経常利益率)	(Ordinary Margin)	(2.5%)	(5.2%)	(5.7%)
親会社株主に帰属する当期純利益	Profit Attributable to Owners of Parent	9,396	31,998	24,000
1株当たり当期純利益	EPS	40.45	140.33	105.25

連結貸借対照表/Consolidated Balance Sheet

百万円/Million ¥		2021/3	2022/3	予想/Forecast 2023/3
流動資産	Current Assets	294,560	325,279	341,000
有形固定資産	Property, Plant and Equipment, Net	175,667	166,217	177,000
投資等	Total Investments, Long-Term Receivables and Other Assets	90,541	96,594	96,000
総資産	Total Assets	560,769	588,091	614,000
有利子負債	Interest-Bearing Debt	69,264	49,782	35,000
その他負債	Other Liabilities	191,528	199,461	214,000
非支配株主持分	Non-Controlling Interests	15,982	16,232	18,000
自己資本	Stockholders' Equity	283,993	322,614	347,000
負債・純資産計	Total Liabilities and Net Assets	560,769	588,091	614,000
ROE ※1		3.4%	10.5%	7.2%
ROA ※2		2.7%	5.3%	6.7%

※1)ROE=親会社株主に帰属する当期純利益÷[(当期末純資産+前期末純資産)÷2]×100

※1)ROE=Profit Attributable to Owners of Parent÷[(Net Assets of End of Year+Net Assets of Beginning of Year)÷2]×100

※2)ROA=経常利益÷[(当期末総資産+前期末総資産)÷2]×100

※2)ROA=Ordinary Income÷[(Total Assets of End of Year+Total Assets of Beginning of Year)÷2]×100